



Delaware
Walk & Bike
Summit 2014



Friday, March 21

University of
Delaware
Clayton Hall
Newark

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heelsandwheels](http://www.wilmapco.org/heelsandwheels)





Agenda

- 8:00 a.m. **Registration and Continental Breakfast (Lobby)**
- 9:00 a.m. **Welcome (RM 128)**
Mayor Polly Sierer, City of Newark
Moderator, Senator David P. Sokola
- 9:15 a.m. **Keynote – Transportation Elements for Healthy Communities (RM 128)**
Dan Burden, Executive Director, Walkable and Livable Communities Institute
- 10:00 a.m. **Delaware Governor Jack A. Markell (RM 128)**
- 10:15 a.m. **Break – Visit the Vendors and Map Room (RM 119)**
- 10:30 a.m. **Concurrent Breakout Sessions**
- Heels Track** **Building and Maintaining Recreational Trails (RM 120)**
Glen Stubbolo, Chief of Volunteer Services, DE State Parks
Thomas “Chip” Kneavel, Trail Crew Chief, Delaware Division of Parks & Recreation
- Wheels Track** **Biking and Trail Economics (RM 128)**
Ginny Sullivan, Director of Travel Initiatives, Adventure Cycling
William Prince, Trail Town Program Manager, Great Allegheny Passage
- 11:40 a.m. **Lunch (RM 101)**
Amy Wilburn, Chair, Bicycle Council - Video Presentation
John Hollis, Sussex Outdoors - Walkable Bikeable event
- 12:50 p.m. **Concurrent Breakout Sessions**



Agenda

Heels Track

Transportation Investment Planning: Tools for Decision Making (RM 128)

Mike DuRoss, Planning Supervisor, DelDOT

Steve Spindler, Owner, Steve Spindler Cartography

Wheels Track

Bicycle and Walking Safety and Education (RM 120)

Cecilia and John McCormick, BEST Active Transportation Curriculum

Jennifer Baldwin, Bicycle and Pedestrian Coordinator, City of Raleigh

2:00 p.m.

Break – Visit the Vendors and Map Room (RM 119)

2:15 p.m.

Concurrent Sessions

Heels Track

Recreational Trail Investment Planning (RM 120)

Kendall Sommers, DE State Parks

Mike Krumrine, DE State Parks

Wheels Track

Livable Communities: Traffic Calming for Safer Streets (RM 128)

Drew Boyce, Director of Planning, DelDOT

Dan Burden, Executive Director, Walkable and Livable Communities Institute

3:25 p.m.

Stretch Break

3:30 p.m.

First State Trails and Pathways: Progress Updates (RM 128)

Collin O'Mara, Secretary, DNREC

Shailen Bhatt, Secretary, DelDOT

4:15 p.m.

Closing Presentation (RM 128)

Senator Sokola presents Lifetime Achievement Award

National Recreation Trail designations presented by

Sherry J. Peck and Russ Smith, National Park Service

4:30 p.m.

Summit Concludes

4:45 p.m.

Post-Summit Walk and Bike rides featuring the Pomeroy Trail



Thank you to our Summit Host and Sponsors!!

Heels & Wheels Host: Delaware Parks and Recreation Society

Premium Sponsors: National Park Service and Century Engineering

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Exclusive Sponsors: Dogfish Head, White Clay Bike Club, Nemours Health and Prevention Services



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Heels & Wheels Summit Planning Committee

Anthony Aglio, DelDOT
Heather Dunigan, WILMAPCO
Jim Galvin, Dover/Kent MPO
Kari Glanden, DelDOT
John Hollis, Nemours Health and Prevention Services
Judi Jeffers, DE State Parks
Mike Krumrine, DE State Parks
Kate Layton, Dover/Kent MPO
Greg Layton, DelDOT
John McCormick, White Clay Bike Club
Susan Moerschel, DE State Parks
Randi Novakoff, WILMAPCO
Kendall Sommers, DE State Parks
Amy Wilburn, Delaware Bicycle Council



Session Descriptions

Keynote – Transportation Elements for Healthy Communities

Presented by Dan Burden, Walkable and Livable Communities Institute

Community design and transportation systems can promote or impede residents in their pursuit of transportation options and health-related activities. These include access from residences and workplaces to stores, medical offices, social service centers, and active recreation facilities. Access to these places is particularly critical for vulnerable and disadvantaged populations, such as the elderly and children. There are a number of key opportunities for action within the realms of government, businesses, and institutions who all have an important influence on molding the built environment.

Building and Maintaining Recreational Trails

A Trail Program's Greatest Natural Resource – Volunteers

Presented by Glen Stubbolo, Delaware State Parks

Utilizing the best practices in volunteer management and blending them with elements from fields of ethics, social science, and business management, this session will offer concrete, tangible ways to engage volunteers at all levels of trail maintenance.

Green Trail Construction

Presented by Thomas “Chip” Kneavel, Delaware Division of Parks & Recreation

Learn how trails can be built to be more environmentally sensitive using sustainable building materials and low impact construction techniques. In this presentation we will take a look at the tools, methods and materials employed by the Delaware State Parks Trail Crew and Program in the construction of trails and trail infrastructure. Topics of discussion will include minimal impact construction techniques, sustainable layout and design of trails and bridges, and environmentally friendly material choices as they relate to trail surfaces and structures.

Biking and Trail Economics

Presented by Ginny Sullivan, Adventure Cycling and William Prince, Great Allegheny Passage

Bicycles Mean Business. Studies have shown that bicycling and the construction of bicycling infrastructure brings revenue to states and



Session Descriptions

communities of significant proportions. Nationally the bicycling manufacturing business is a \$6 billion dollar industry but the economic impact waves associated with bicycling ripple far beyond. Annually the nation's recreational cyclists spend more than \$46 billion on food, transportation, lodging, gifts, and entertainment while bicycling. It has been estimated that spill over could be as large as \$1.1 million jobs and \$17.7 billion in federal, state and local taxes. Let's learn how Delaware can take advantage of their increasing bicycling infrastructure and their scenic and historic landscape.

Lunch Video Presentation

Presented by Amy Wilburn, Bicycle Council

In 2010, Delaware passed a law to protect vulnerable users, including bicyclists and pedestrians. The law creates additional penalties, including education and community service, for motorists whose careless or inattentive behavior contributes to the serious injury of a vulnerable user who is lawfully in the public right of way. Following the death in June 2012 of long-time cyclist, Bob Wheeler, the motorist involved in the collision was charged under the "vulnerable users" law. As a condition of her sentence, she was required to participate in the creation of a motorist awareness video. The video will be widely distributed as part of a broader effort to educate motorists on how to safely interact with cyclists on Delaware's roads.

Transportation Investment Planning: Tools for Decision Making

Presented by Mike DuRoss, DelDOT and Steve Spindler, Spindler Cartography

Presenters will describe new tools that can benefit planners and engineers seeking meaningful public input. Tools such as the travel demand model, which can be used to estimate the number of users for a potential bike or pedestrian project, will be highlighted. The presentation will review key data sources and showcase how data can be used to support bike and pedestrian planning.



Session Descriptions

Bicycle and Walking Safety and Education

Presented by Cecilia and John McCormick, BEST Active Transportation and Jennifer Baldwin, City of Raleigh

Is non-motorized safety education needed in Delaware? How can we get the safety message out to all non-motorized users? What do motorists need to know? Did you know that Delaware ranks second highest in the nation for the number of pedestrian fatalities? What are other communities doing to reduce pedestrian crashes? This session provides ideas for education and awareness that can help solve these problems.

Recreational Trail Investment Planning

Presented by Kendall Sommers and Mike Krumrine, DE State Parks

Safe multi-use pathways that connect community parks, public open spaces, and local businesses are all critical components for healthy vibrant communities. Connecting communities through the creation of multi-use pathways can be expensive and funding is often limited. Understanding how future investments in trail and pathway systems will benefit surrounding communities is critical for prioritizing future spending and connecting the greatest number of communities with each investment.

In 2012, the Delaware Division of Parks and Recreation (DPR) worked with Azavea, a geospatial consulting firm from Philadelphia, to develop an automated Geographic Information Systems (GIS) approach to analyzing who has easy access to existing and planned trails and pathways. DPR developed a set of models to determine the number of residents served by recreation facilities. The models use actual travel networks for walking, bicycling, and driving to determine what portion of the population is being served by a facility. The models can also be helpful for prioritizing new projects or determining the best location for new investments.

Livable Communities: Traffic Calming for Safer Streets

Moderated by Drew Boyce, DelDOT and Presented by Dan Burden, Walkable and Livable Communities Institute

Traffic Calming is a device that can be used to discourage speed, enhance livability, and improve overall traffic safety. Delaware's cities and towns deserve great streets. The vision of the community needs to be reflected in the streets that lie within it. Do the streets in your community



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encourage folks to get out of their cars or entice residents and visitors to spend time and money? Do you feel connected to the streets in your community? Does your community encourage folks to travel through it quickly, or leave you frustrated with lights and traffic backups? In order for streets to become livable they need to be planned, designed, and maintained with the safety and accessibility of all users in mind.

[First State Trails and Pathways: Progress Updates](#)

Presented by Collin O'Mara, Secretary, DNREC and Shailen Bhatt, Secretary, DelDOT

This session offers an update of the Governor's Trails & Pathways Initiative - a collaborative effort that strives to create greater opportunities for the recreational trail and active transportation systems for all Delawareans. Initiative goals strive to expand trail and pathways connections between neighborhoods, cities, and parks; create vibrant and healthy communities; grow goods and service businesses related to active lifestyles and tourism; and position Delaware to attract future businesses.

[Heels and Wheels Map Room \(RM 119\)](#)

In June of 2011, the Delaware General Assembly passed Senate Concurrent Resolution 13 requesting a study of the building and maintenance of non-motorized travel connections within and between communities, cities and towns in Delaware. As a result of the resolution, numerous important trail and pathway projects are underway throughout the state. Summit participants are encouraged to visit the map room throughout the day to get an update on projects and provide comments. Posters will be on display detailing many of the current and future projects reshaping the trails and pathways network in Delaware.



AICP CM Opportunities

The Heels and Wheels Conference offers the opportunity for Certified Planners to earn Certification Maintenance (CM) credits. The sessions have been reviewed by the Professional Development Officer for the Delaware Chapter of the American Planning Association and there are four CM's that can be earned, and self-reported. The four CM's are:

- Keynote presentation by Dan Burden (0.75 CM)
- Transportation Investment Planning with DuRoss and Spindler (1.25 CM)
- Recreation Investment Planning with Sommers and Krumrine (1.0 CM)
- Livable Communities with Dan Burden (1.0 CM)

Information on CM self-reporting is available at the registration desk.

Post Summit Walk and Rides

Heels & Wheels Post Summit Walk and Bike Rides

Easy (3.4 Mile) Walk

Led by the City of Newark Parks and Recreation, the post-Summit walk of the Pomeroy Trail will depart from the Clayton Hall lobby and travel the Pomeroy trail to the confluence of the Hall Trail, passing through mature woods, downtown Newark, Newark Transit Hub, and residential areas. Those who prefer a shorter walk (2.2 miles) may choose to return via Main Street. **Please meet near the registration desk at 4:45 p.m.**

Easy (6 mile) Bike Ride

This relatively flat 6-mile loop showcases the Pomeroy and Hall Trails and the Main Street area

Intermediate (11 mile) Bike Ride

This moderately hilly 11-mile loop showcases the Pomeroy and Hall Trails, areas west of UD, and the Main Street area.

To participate in either ride, **please meet outside the main entrance of Clayton Hall at 4:45 p.m.**



Biographies

Senator David P. Sokola, Heels & Wheels Emcee

Senator Sokola has served in the Delaware State Senate since 1990. He is currently the Chairman of the Senate Education Committee. Throughout his legislative tenure, he has been a strong advocate for improving standards in school while closing the achievement gap, protecting the environment through passing tough legislation that holds polluters accountable, and for keeping a balanced state budget. In addition to most of the education related reforms over the last two decades, Senator Sokola has championed a number of public safety and civil rights matters. He is proud to have sponsored Delaware's Graduated Drivers License Law, Bicycle Helmet Law, and the recently enacted Civil Union Law. Senator Sokola has been recognized and honored with numerous awards including: the Robert Layton Memorial Award for University of Delaware Physical Education Major, the Sierra Club Award for outstanding achievement in environmental leadership, DSEA Friend of Education Award, the Delaware Office of Highway Safety Friend of Highway Safety Award, and the University of Delaware's College of Education Second Mile Award for his contribution to education in Delaware.

Mayor Polly Sierer, City of Newark

In addition to serving as Mayor of the City of Newark, Polly has several decades of service with many local non-profits, including the Newark Area Welfare Committee, Newark Empowerment Center, Newark Senior Center, Newark Day Nursery & Children's Center, Val's Needy Family Fund, Newark Morning Rotary Club, and many others. Prior to entering the non-profit sector as a near full-time volunteer, she was a marketing and sales professional for more than 22 years. Most recently she worked in the horticultural department at Longwood Gardens. She is an avid tennis player and enjoys hiking, biking, camping, and gardening. She and her husband have four children who reside in Florida, North Carolina, Pennsylvania, and Delaware.

Dan Burden, Executive Director, Walkable and Livable Communities Institute

Dan Burden is the nation's most recognized authority on walkability, bicycle & pedestrian programs, street corridor & intersection design, traffic flow & calming, road diets, and other planning elements that affect



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roadway environments. Dan is also sought after by the health community, promoting neighborhoods, villages, and cities that are designed for more active, interactive, and healthy living. Dan has 37 years of experience in developing, promoting, and evaluating alternative transportation facilities, traffic calming practices, and sustainable community design.

Governor Jack Markell

When he took office in 2009, Governor Jack Markell inherited a record budget shortfall, rapidly rising unemployment, and a stagnant economy. Since then, he worked to create and keep Delaware jobs in a range of industries, including re-opening a shuttered oil refinery in Delaware City and attracting new manufacturing to the site of the old Chrysler plant in Newark. Governor Markell, 53, was born and raised in Newark, Delaware and graduated from Newark High School along with his wife, Carla. He went on to received an undergraduate degree in economics and development studies from Brown University and an MBA from the University of Chicago. Governor Markell is a Henry Crown Fellow and a Rodel Fellow at the Aspen Institute. He resides in Wilmington, Delaware, with his wife Carla and their two children, Molly and Michael, along with pets, Rue, a mixed-breed dog, and Norma, the goldfish.

Glen Stubbolo, Chief of Volunteer Services, DE State Parks

Glen Stubbolo is a summa cum laude graduate of Johnson & Wales University, with degrees in Hospitality and Recreation Management. Today, Glen serves as the Chief of Volunteer and Community Involvement for Delaware State Parks. Glen has been an award winning volunteer administrator for 16 years. He helped found the National Association of State Park Volunteer Administrators and is a past President for the Delaware Association of Volunteer Administrators. He is a Certified Interpretive Guide with the National Association of Interpretation and is a past Steering Committee member of the National Environmental Education Foundations' National Public Lands Day. He is an instructor for the Delaware Certificate in Volunteer Administration and now serves as the Vice Chair of the Governor's Commission for Community and Volunteer Service.



Biographies

Thomas "Chip" Kneavel, Trail Crew Chief, Delaware Division of Parks & Recreation

As a lifelong Delawarean, Chip Kneavel's first introduction to trail work was during a through-hike of the 2000-mile long Appalachian Trail where he volunteered on multiple trail projects with the Appalachian Trail Conference. Shortly after completing his hike Chip began working on the Delaware State Parks Trail Crew in 2001. As the Trail Crew Chief, Chip coordinates trail construction projects within State Parks and its neighboring communities. He implements low impact building techniques that result in sustainable trails. He is a key liaison coordinating trail building and maintenance projects with volunteers as well as municipal, state, and county agencies throughout the region.

Ginny Sullivan, Director of Travel Initiatives, Adventure Cycling

Ginny's work involves building partnerships with national and local agencies and non-profits, making bicycle travel more accessible, bolstering bicycle tourism initiatives, and promoting the economic, transportation, health, and environmental benefits of bicycling. She also coordinates the creation of the U.S. Bicycle Route System and promotes Adventure Cycling's 41,420-mile bike route network. The U.S. Bicycle Route System, a national network of routes that connect urban, suburban and rural communities, is designated by state departments of transportation, and cataloged and numbered by AASHTO. Ginny received a B.A. in Communication from Montana State University in 1987.

William Prince, Trail Town Program Manager, Great Allegheny Passage

William Prince, a native of Elizabeth, PA, is a graduate of the University of Pittsburgh where he received his Bachelors of Arts in Humanities and a Certificate in Historic Preservation. In 2011, Prince started with the Student Conservation Association's Trail Town Outreach Corps partnering with Trail Town Program® working in the small towns along the Great Allegheny Passage. Prince transitioned from this position to his current role as Program Manager of The Progress Fund's Trail Town Program®. In this role, his duties include regional initiatives in marketing, direct business assistance, economic research, community outreach, and program and real estate development.



Biographies

Amy Wilburn, Chair, Bicycle Council

Amy Wilburn has been a member of the Delaware Bicycle Council since 2001 and has been the chair since June of 2008. She is involved in a number of other bike advocacy, advisory, and educational organizations. Amy bicycles more than 3000 miles each year for both recreation and transportation. She has biked in 22 states, Canada, and the United Kingdom. Amy's family includes both avid and casual cyclists. Touring and commuting together has created incredible memories and enduring bonds. In addition to having fun bicycling, Amy's goal is to increase the number of cyclists in Delaware, to ensure that the Delaware Bicycle Council represents all cyclists in the state, and to make Delaware a truly bike friendly place to live and work.

John Hollis, Nemours Health and Prevention Services

John Hollis is currently the Senior Advisor of Policy, Community Infrastructure & Government Affairs and also a lobbyist for Nemours Health and Prevention Services. He formerly served as Sr. Vice President for the Delaware Community Foundation and Sr. Vice President for the Boys and Girls Clubs of Delaware. Mr. Hollis has also served as Director of Personnel for Delaware Technical & Community College, Owens Campus. Prior to that, he served as Personnel Director/Counselor/Teacher and Coach with the Seaford School District for 30 years.

Mike DuRoss, Planning Supervisor, DelDOT

Mike DuRoss is a transportation planner at in DelDOT's Planning Division. He works with travel demand models and air quality conformity. He graduated from University of Delaware and also teaches a spring semester class in urban planning methods.

Steve Spindler, Owner, Steve Spindler Cartography

Steve Spindler designed the Delaware Bike Maps and the East Coast Greenway Guide. In 2013, he founded WikiMapping.com to help planners and others get public input on a map, and he uses this to blend online routing with custom maps. He is currently working on iOS and Android apps that help bicyclists navigate the East Coast Greenway from Maine to Florida. Steve developed the Freedom Flyer Bicycle tour for the Adventure Cycling Association and bikeovernights.org recently published an account of his family's trip on Le Petit Train du Nord, a rail trail north of Montreal.



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Cecilia and John McCormick, BEST Active Transportation Curriculum

John and Cecilia McCormick are League of American Bicycle (LAB) Cycling Instructors, and have taught LAB's 101 Traffic Skills and Commuter courses to interested cyclists throughout Delaware. They are long-time members of White Clay Bicycle Club, and currently co-chair the club's Safety and Education Activities. In 2013 John and Ceci collectively logged more than 15,000 bicycle miles, and hope to better that in 2014. They are always looking for opportunities to share their passion and knowledge of cycling with others. Ceci and John both received their master degrees in education and chemical engineering, respectively, from Northeastern University in Boston. They are recently retired from the Brandywine School District and DuPont, respectively, and reside in Wilmington. They have two sons: one living in Houston, TX, and the other in Wilmington.

Jennifer Baldwin, Bicycle and Pedestrian Coordinator, City of Raleigh

In 2010, Jennifer was hired as the City of Raleigh's first Bicycle & Pedestrian Coordinator. She is responsible for implementing Raleigh's Bicycle Transportation Plan and the newly adopted comprehensive Pedestrian Plan. She serves as a staff liaison to the Raleigh Bicycle & Pedestrian Advisory Commission, coordinates bicycle and pedestrian safety and encouragement events, and participates in corridor planning initiatives. Jennifer holds a bachelor's degree in Outdoor Recreation from Virginia Tech and has over eight years of transportation planning experience at the municipal and state level.

Kendall Sommers, DE State Parks

Kendall Sommers is an Outdoor Recreation Planner with Delaware State Parks. Kendall is responsible for the research and development of the Statewide Comprehensive Outdoor Recreation Plan (SCORP)- the State's policy plan which identifies priority recreation investments. For the Division, she oversees land use planning and environmental review of privately proposed development projects and works collaboratively in compiling State Park Plans. She also represents the Division in a number of statewide recreation and health initiatives. Kendall is a graduate of Washington College with a Bachelors Degree in Environmental Studies and Biology and has completed a professional certification program on Invasive Species Management at Southeastern Community College.



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Mike Krumrine, DE State Parks

Mike works as the Geographic Information Systems (GIS) Coordinator for Delaware State Parks. In addition to developing and maintaining GIS data for the state parks system and providing GIS assistance to parks staff, Mike is responsible for creating the park maps used to help guide visitors around the State Park System. Mike also serves as the DNREC representative on the Delaware Bicycle Council and is an avid cyclist and runner. He's a native of State College, Pennsylvania and a graduate of the Pennsylvania State University where he earned a Bachelor's degree in Wildlife and Fisheries Science in 1996 and a Master's degree in Fisheries Science in 2000. Before relocating to Delaware, Mike spent several years in Baton Rouge, Louisiana and Andover, New Hampshire. While living in Louisiana, he worked for Louisiana State University as a Research Associate tracking water quality with GIS and conducting fisheries surveys in the Atchafalaya Basin, the largest bottomland hardwood swamp in the United States. As a result of his work, he spent considerable time off the beaten path in small bayous where snakes and alligators were more common than people. In New Hampshire, Mike worked as a Fisheries Biologist for a small environmental engineering firm. There he was responsible for the Geographic Information Systems (GIS) analysis for multiple projects, in addition to managing and conducting fisheries and habitat studies associated with the licensing of the New York Power Authority's hydroelectric facility at Niagara Falls.

Drew Boyce, Director of Planning, DelDOT

Drew Boyce has been employed by the Department of Transportation for over 27 years. He spent most of those years working in different capacities in the development of the capital roadway projects. In 2005 he was promoted to the Assistant Director of Project Development in the Division of Transportation Solutions. In this capacity he was responsible for implementing a \$150 million Capital Transportation Program within the northern region of the state. In 2012 Drew accepted the Director of Planning position where he is responsible for Statewide Transportation Planning, Statistics, and Research and Development Coordination. In addition, he is responsible for several multi-modal programs including Safe Routes to School, Transportation Enhancements, and First State Trails and Pathways. Drew received his Bachelor Degree in Civil Engineering Technology from the University of Delaware in 1991 and is a registered professional engineer in Delaware and Pennsylvania.



Biographies

Collin O'Mara, Secretary, DNREC

Collin O'Mara serves in the Cabinet of Delaware Governor Jack A. Markell as Secretary of the Department of Natural Resources and Environmental Control. In this role, O'Mara is responsible for carrying out the department's mission and overseeing the department's five major divisions – Air and Waste Management, Fish and Wildlife, Parks and Recreation, Soil and Water Conservation, and Water Resources. He is also responsible for the Office of the Secretary, which encompasses the Delaware Energy Office, as well as leading the Governor's efforts to create a thriving green economy and sustainable natural environment.

Prior to his service in Delaware, O'Mara served as the Clean Tech Strategist for the City of San Jose (pop. 1,007,000). In 2007, he was a primary architect of San Jose's Green Vision, an ambitious fifteen-year plan proposed by Mayor Chuck Reed to transform Silicon Valley into a world center of clean technology innovation and demonstrate that goals of economic growth and environmental sustainability are inextricably linked. A native of Syracuse, New York, O'Mara also led a division of the Syracuse City government where he was responsible for overseeing the modernization of City services and leading the cutting-edge accountability and efficiency program as Director of SyraStat.

O'Mara was a Marshall Scholar at the University of Oxford, a University Fellow at the Maxwell School of Citizenship and Public Affairs, and a Presidential Scholar at Dartmouth College. O'Mara is a U.S. Green Building Council Leadership in Energy and Environmental Design Accredited Professional (LEED AP) and completed Stanford Business School's Executive Management Program in Business Strategies for Environmental Sustainability.

Shailen Bhatt, Secretary, DelDOT

Shailen P. Bhatt serves as Cabinet Secretary for the Delaware Department of Transportation. His responsibilities consist of managing the day-to-day operations of the state's transportation system including transit, motor vehicles, project construction, maintenance, planning, IT and HR functions. He is also charged with directing a billion dollar budget and nearly 2,800 employees. Bhatt's background includes working on



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transportation issues at the local, state and federal levels. Prior to his confirmation by the Delaware State Senate as Secretary, he served as an Associate Administrator at the Federal Highway Administration (FHWA) in Washington, DC. In this role, he was charged with setting policy and managing relationships with members of Congress and leading the FHWA's efforts in reauthorizing the nation's surface transportation legislation. At FHWA, Bhatt played a key role in establishing Every Day Counts (EDC), a Federal Highway Administration's initiative on accelerated project delivery called.

Before joining FHWA, Bhatt served as a Deputy Executive Director with the Kentucky Transportation Cabinet (KYTC) where he was responsible for advancing transportation projects and addressing regional transportation needs. During his time at KYTC, he helped oversee a record construction letting period for the state. Prior to that, he was Director of the Bowling Green/Warren County Metropolitan Planning Organization. Bhatt is a graduate of Western Kentucky University with a Bachelor of Arts in Economics.

Sherry J. Peck ,Community Planner, National Park Service Rivers, Trails and Conservation Assistance Program

Sherry Peck is a community planner with the National Park Service Rivers, Trails and Conservation Assistance Program in the northeast region. For 26 years, she has been helping people to plan trails and greenways, protect rivers, and create community visions for the future. In addition to a graduate degree from the Longwood Program at the University of Delaware, her background includes environmental education, adult education, mediation, and facilitation. In her spare time she is a choral singer, a gardener, and a tilemaker.

Russ Smith, Superintendent of First State National Monument

A native of New Castle, Russ Smith is a graduate of the University of Delaware and a 42 year veteran of the National Park Service. His assignments have included Fort Sumter National Monument, Independence National Historical Park, George Washington Birthplace National Historic Site, and the Northeast Regional Office. Most recently, he



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served for ten years as Superintendent of Fredericksburg and Spotsylvania National Military Park.



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