**WILMAPCO Council**  
**Action Item Summary Sheet**  
**Meeting Date:** May 3, 2018

<table>
<thead>
<tr>
<th><strong>Action Item #10:</strong> To Adopt the Draft Fiscal Year 2019 Unified Planning Work Program (UPWP)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Description/Summary of Item:</strong> The FY2019 UPWP describes planning activities to be performed by WILMAPCO in FY 2019 (July 2018 – June 2019) and their associated costs.</td>
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<tr>
<td><strong>Summary of Action Taken by PAC:</strong> The WILMAPCO PAC approved the public participation and public education portion of the FY2019 UPWP. Notice was placed in the News-Journal and the Cecil Whig of the availability of the Draft FY2019 UPWP for public review and comment from April 2 through May 2, 2018. Copies were available in the WILMAPCO offices and on the WILMAPCO web site.</td>
</tr>
<tr>
<td><strong>Summary of Action Taken by TAC:</strong> The WILMAPCO TAC recommended that the Council adopt the FY 2019 UPWP.</td>
</tr>
<tr>
<td><strong>Summary of Action Taken by Subcommittee/Task Force (if applicable):</strong> N/A</td>
</tr>
<tr>
<td><strong>WILMAPCO Staff Recommendations:</strong> The WILMAPCO staff recommends that the Council adopt the Fiscal Year 2019 Unified Planning Work Program.</td>
</tr>
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RESOLUTION

BY THE WILMINGTON AREA PLANNING COUNCIL
ADOPTING THE FY 2019
UNIFIED PLANNING WORK PROGRAM

WHEREAS, The Wilmington Area Planning Council (WILMAPCO), as designated by the Governors of the States of Delaware and Maryland, is the Metropolitan Planning Organization (MPO) for the Wilmington, Delaware Metropolitan Area; and,

WHEREAS, Federal regulations require the endorsement by the MPO of a Unified Planning Work Program (UPWP) which documents and describes metropolitan transportation planning and related metropolitan planning activities anticipated in the Metropolitan Area during the next fiscal year; and,

WHEREAS, such documentation serves to unify the various metropolitan transportation planning efforts within a comprehensive, continuing, and cooperative planning process; and,

WHEREAS, the draft WILMAPCO FY 2019 Unified Planning Work Program has undergone appropriate technical and public review;

NOW, THEREFORE, BE IT RESOLVED that the WILMAPCO Council does hereby adopt the Unified Planning Work Program for fiscal year 2019.

Date:  

John Sisson, Chairperson  
Wilmington Area Planning Council
DRAFT

FISCAL YEAR 2019
July 1, 2018 – June 30, 2019

UNIFIED PLANNING WORK PROGRAM

For the

WILMINGTON METROPOLITAN AREA

Prepared by the staff of the
Wilmington Area Planning Council

The preparation of this document was financed in part with funds provided by the Federal Government, including the Federal Transit Administration and the Federal Highway Administration of the United States Department of Transportation.
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I  INTRODUCTION

The Unified Planning Work Program (UPWP) is a document that includes all planning activities to be performed with funds provided under Title 23, U.S.C. and the Federal Transit Act. The Fixing America’s Surface Transportation Act (FAST Act) requires that metropolitan planning organizations (MPOs), such as the Wilmington Area Planning Council (WILMAPCO), in areas with over 200,000 populations develop a UPWP in cooperation with the State and operators of publicly owned transit. Other sources of federal funds used for planning activities in the region should also be included in the UPWP.

The UPWP discusses the planning priorities facing the metropolitan planning area and should describe all metropolitan transportation and transportation-related air quality planning activities anticipated within the area during the next one- or two-year period, regardless of funding sources or agencies conducting activities, in sufficient detail to indicate who will perform the work, the schedule for completing the work and the products that will be produced.

The WILMAPCO region consists of two counties. The total area is 744 square miles (396 in New Castle County and 348 in Cecil County) with a 2016 population of 659,161. Although the square mileage of the two counties is fairly similar, their population figures are quite disparate: Cecil County had a 2016 population of 127,382, while New Castle County had 536,779. New Castle County is an urbanized county with a density of 1,403 persons per square mile while Cecil County has only 297 persons per square mile.

WILMAPCO’s mission is to ensure the implementation of the best multi-modal transportation plan that meets all the requirements mandated by the Federal Clean Air Act and its Amendments (CAA) and FAST Act and that promotes the attainment of the Goals for the Region. The Goals, Objectives and Actions arrived at by consensus through the several long-range plan updates are:

❖ Support Sustainable Economic Development and Goods Movement
  ➢ Objectives:
    o Maximize our investments
    o Develop effective transportation networks
    o Plan for energy security and climate change

❖ Efficiently Transport People
  ➢ Objectives:
    o Improve System Performance
    o Promote Accessibility and Connectivity
    o Engage the Public Via an Open Involvement Process

❖ Improve Quality of Life
  ➢ Objectives:
    o Protect the Public Health and Safety
    o Promote Active Transportation
    o Ensure Transportation Choice and Equity
    o Preserve Natural and Cultural Resources

WILMAPCO performs its mission by using the Comprehensive, Continuing and Cooperative (3-C) metropolitan transportation system planning process. It serves as a cooperative regional forum for the development of transportation system plans and programs and for the resolution of transportation planning-related issues.
WILMAPCO is responsible to all the citizens of the region to ensure the implementation of the best transportation plan for the region. Therefore, the WILMAPCO Council is composed of elected officials from state, county and municipal jurisdictions. These elected officials are accountable to their respective citizens. The implementation of the transportation plan is carried out by WILMAPCO's member agencies.

WILMAPCO collects, analyzes and evaluates demographic, land use and transportation-related data and seeks public input to understand the transportation system requirements of the region. Understanding these requirements allows for the development of plans and programs and the implementation of a transportation system that provides for the efficient transport of people, goods and services.

WILMAPCO has developed and updated a long-range Regional Transportation Plan (RTP). The RTP is a regionally based plan encompassing a twenty-year planning horizon and includes all transportation modes. The Transportation Improvement Program (TIP) is a four-year program of capital investments that implements the long-range plan. The RTP is derived from the Vision and Goals established for the region and is supported by demographic and land use data to define the transportation system investments. These transportation system investments are periodically tested and updated, and the resulting paradigms are adopted as the twenty-year horizon transportation plan.

WILMAPCO evaluates the RTP within a four-year planning horizon, weighs and prioritizes elements, considers funding sources, and evaluates the potential near-term benefit to the citizens of the WILMAPCO region. The highest priority RTP projects are then incorporated into the TIP for implementation. WILMAPCO, in conjunction with its member agencies, implements these near-term elements of the RTP. In addition, WILMAPCO, as the region's metropolitan planning organization, must approve all federally funded transportation projects in the region and must select all projects other than projects on the National Highway System.

The work tasks in this UPWP are presented in a sequence that reflects the planning process used by WILMAPCO. The first three tasks describe activities that are overarching and permeate all aspects of the planning process. Administration provides the underpinnings of WILMAPCO's activities, the Unified Planning Work Program (UPWP) task provides for the development and administration of the work plan and budget that guide all of WILMAPCO's activities, and the General Public Outreach and Education task provides for public involvement and education throughout the planning process.

The actual planning work is reflected in the remaining work tasks. The following flow chart shows the general flow of the planning process as reflected in the Unified Planning Work Program (UPWP). Data is collected and analyzed and used to inform policy discussions. Policies are determined and incorporated into the long-range regional transportation plan (RTP). The Plan includes policies, objectives, actions, performance measures, and projects that guide the development of studies and plans. The projects that are recommended for implementation in studies and plans are programmed for capital and operating funds in the TIP. Projects programmed for engineering in the TIP are monitored by WILMAPCO to provide continuity from the planning process through the engineering process.
System Monitoring and Analysis

- MPO 19.04 - Data Collection, Management and Distribution
- MPO 19.05 - Regional Planning and Technical Analysis
- MPO 19.06 - Air Quality Analysis and Coordination

Policy Analysis Development and Coordination

- MPO 19.07 - New Federal Regulation Compliance
- MPO 19.08 - Goods Movement Plan Implementation
- MPO 19.09 - Regional Coordination

Regional Transportation Plan (RTP)

- MPO 19.10 - RTP Update

Program and Project Development

- MPO 19.11 - Sub-Regional Studies and Coordination

Transportation Improvement Program (TIP)

- MPO 19.12 - Transportation Improvement Program

Project Implementation

- MPO 19.13 - Monitoring of Sub-Regional Studies
II

ORGANIZATION

WILMAPCO Council

The policy making body of WILMAPCO is its Council that consists of nine voting members:

1. Delaware Governor's appointee – Connie C. Holland
2. Delaware Department of Transportation, Secretary – Jennifer L. Cohan
3. Delaware Department of Transportation, Delaware Transit Corporation, Chief Executive Officer – John Sisson
4. City of Wilmington, Mayor – Michael S. Purzycki
5. New Castle County, County Executive – Matthew Meyer
6. New Castle County, Municipalities representative – Michael Spencer, Mayor, Town of Newport
7. Maryland Governor's appointee – Michael Murphy, Maryland Department of Transportation
8. Cecil County, County Executive – Alan McCarthy
9. Cecil County, Municipalities representative – Robert Alt, Mayor, Town of Elkton

Technical Advisory Committee (TAC)

The TAC consists of planners and engineers from all WILMAPCO participating agencies. It performs analyses and makes recommendations concerning transportation and land use issues to Council for their approval. The actual technical work is performed by WILMAPCO staff and the TAC member organizations. The TAC elects its own chairperson and vice-chair annually from among its members to serve for a one-year period from fiscal year to fiscal year, subject to approval by the Council. The following is a list of the TAC member agencies and the current representatives:

1. Cecil County Office of Planning and Zoning – Anthony J. Di Giacomo
2. Delaware Department of Natural Resources and Environmental Control – Lauren DeVore
3. Delaware Department of Transportation – Joshua Thomas
4. Delaware River and Bay Authority – Stephen D. Williams
5. Delaware Division of Small Business Development & Tourism – Patricia Cannon
6. Delaware Department of Transportation, Delaware Transit Corporation – Catherine Smith
7. Maryland Department of Transportation – lan Beam
8. Maryland Transit Administration – Michael Helta
9. Maryland Department of Planning – David Dahlstrom
10. Maryland State Highway Administration – Aviva Brown
11. Maryland Department of the Environment – Alexandra Brun
12. Newark Planning Department – Michael Fortner
13. New Castle County Department of Land Use – Marco Boyce
14. Delaware Office of State Planning Coordination – Tricia Armdt
15. Town of Elkton – Jeanne D. Minner
16. Wilmington Department of Planning – Gwinneth Kaminsky Rivera
17. Wilmington Department of Public Works – Brian Mitchell
Ex-Officio Members:

18. Federal Transit Administration – Kathleen Zubrzycki
19. Federal Highway Administration – Lindsay Donnellon
20. Federal Environmental Protection Agency – Gregory Beacoat
21. Amtrak – Harry Garforth
22. Diamond State Port Corporation – Randall Horne

Current subcommittees of the TAC are the Air Quality Subcommittee (AQS), the Congestion Management System (CMS) Subcommittee, the Demographic and Data Subcommittee, the Goods Movement Working Group, the Environmental Justice Working Group, and the Nonmotorized Transportation Working Group.

Public Advisory Committee (PAC)

The Public Advisory Committee (PAC) was organized to include citizen representatives from different geographic areas throughout the WILMAPCO region that have an interest in transportation policy and public involvement. PAC members are recruited from the following groups: civic umbrella groups, business groups, public interest groups, environmental groups, transportation interest groups and agencies that represent diverse populations, such as minorities, the elderly, disabled citizens, and transit-dependent populations.

The PAC assists Council with public outreach by recommending public outreach and involvement strategies; reviewing WILMAPCO publications for clarity, effectiveness and user friendliness; serving as a liaison between Council and the public for the distribution of WILMAPCO publications and information; advising Council on the needs for public education regarding WILMAPCO and regional transportation policies; and advising Council on the effectiveness of public outreach for Action Items.

Members of the PAC were recommended by the Executive Director and appointed by the Council to serve for a term of no more than three (3) years and may be reappointed by the Council for an additional term. The PAC elects its own chair and vice-chairperson annually from among its members for a term of one year from fiscal year to fiscal year, subject to approval by the Council.

The current membership of the PAC is as follows:

1. 7/40 Alliance – Barry Shotwell
2. AAA Mid-Atlantic – Ken Grant
3. AARP – Carlos de los Ramos
4. Bear Glasgow Council – Glenn Pusey
5. Cecil County – Pat Folk
6. Cecil County Board of Realtors – Vacant
7. Cecil County Chamber of Commerce – Mario Gangemi
8. Centreville Civic Association – Vacant
9. City of New Castle – Gail Seitz
10. City of Newark – Thomas Fruehstorfer
11. City of Wilmington – Antonio Valenzuela
12. Civic League for New Castle County – Vic Singer, Bill Dunn
13. Claymont Redevelopment Corporation – Robert Cameron
14. Committee of 100 – Bill Lower
15. Delaware Hispanic Commission – Javier Torrijos
16. Delaware State Chamber of Commerce – Bill Osborne
17. Delmarva Rail Passengers Association – Tom Posatko
FY 2019
Unified Planning Work Program

18. Elderly & Disabled Transit Advisory Committee (EDTAC) – Darlene Cole
19. Greater Hockessin Area Development – Mark Blake
20. League of Women Voters – Barbara Mobarak
21. Milltown-Limestone Civic Alliance – Dave Tancredi
22. Neighborhood House, Inc. – Alison Windle
23. New Castle County Chamber of Commerce - Vacant
24. Pike Creek Civic League – Jeff Peters
25. Southern New Castle County – Richard Janney
26. Southern New Castle County Alliance – David Carter
27. The Nature Conservancy – Maria Dziembowska

WILMAPCO Staff

The day-to-day operations of the agency are performed by the WILMAPCO staff, with technical expertise in transportation systems planning and other related areas. The staff, in conjunction with WILMAPCO’s member agencies, collects, analyzes and evaluates demographic, land use, and transportation data to understand the transportation system requirements of the region. They also prepare materials for use at TAC, PAC and Council meetings as well as any existing sub-committee meetings.

The professional staff members participate in all WILMAPCO meetings and provide expertise as needed. In addition, they represent the agency at other meetings of importance to planning activities within the region.

The current staff members are:

Tigist Zegeye, Executive Director
Heather Dunigan, Principal Planner
Daniel S. Blevins, Principal Planner
Dave Gula, Principal Planner
William Swiatek, Principal Planner
Jacob Thompson, Transportation Planner
Randi Novakoff, Outreach Manager
Sharen T. Elcock, Executive Assistant
Janet Butler, Administrative Assistant
## FY 2019 UPWP Financial Information

**FY 2019 UPWP Funding Analysis**
**Total Funds Available**
**and**
**Total Cash Commitment**

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<th>Cash Share</th>
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5/3/2018
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### WILMAPCO Consultant Costs (included in cash activity above) 2019

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MPO 19.01 – ADMINISTRATION

19.01.01 – General Administration
ADMINISTRATOR: Tigist Zegeye, Executive Director and Sharen T. Elcock, Executive Assistant
This task includes all office management functions including purchasing all supplies, office equipment and computer equipment, maintaining equipment and facilities and developing the most cost-effective and efficient methods of providing the necessary support for staff, member agencies and the public. This task also includes updating and maintaining WILMAPCO’s database of interested citizens, consultants, state and local officials, and committee members. In addition, weekly staff meetings keep staff informed of WILMAPCO activities and provide direction and the exchange of ideas.

19.01.02 – Financial Administration
ADMINISTRATOR: Tigist Zegeye, Executive Director and Sharen T. Elcock, Executive Assistant
This task includes all financial and accounting functions including preparation of monthly Financial Status Reports and monthly billing reports. This task also provides for annual audits, annual budget development and monitoring, and coordination with federal fund administrators.
$10,000 Bookkeeping

19.01.03 – Personnel Administration
ADMINISTRATOR: Tigist Zegeye, Executive Director and Sharen T. Elcock, Executive Assistant
This task includes all personnel functions including recruiting and hiring of new personnel, maintaining personnel records, coordinating employee evaluations, administering employee benefits programs, and performing payroll functions including preparation of all tax returns, W-2s and 1099s.

19.01.04 – Support for Council, Committees and Subcommittees
ADMINISTRATORS:
Council: Tigist Zegeye, Executive Director
Technical Advisory Committee: Heather Dunigan, Principal Planner
Public Advisory Committee: Randi Novakoff, Outreach Manager
Air Quality Subcommittee: William Swiatek, Principal Planner
Congestion Management System Subcommittee: Daniel Blevins, Principal Planner
Demographics and Data Subcommittee: Daniel Blevins, Principal Planner
Nonmotorized Transportation Working Group: Heather Dunigan, Principal Planner
Goods Movement Working Group: Daniel Blevins, Principal Planner
Environmental Justice Working Group: William Swiatek, Principal Planner

The Council, with the support of the advisory committees, determines WILMAPCO policy, approves the expenditure of federal transportation funds in the WILMAPCO region, and oversees staff planning and agency coordination activities. Staff efforts ensure that the Council and the supporting advisory committees function effectively, that materials and information are developed on a timely basis to support council decisions, and that public meetings are regularly held. This task includes time and expenses for staff preparation and attendance at all WILMAPCO Council, committee and sub-committee meetings including development of materials (agendas, minutes, reports) as well as mailings.

19.01.05 – Staff Training and Education
ADMINISTRATOR: WILMAPCO Staff
Ongoing staff training includes attendance at conferences, seminars and training sessions. Employee training needs are also identified and appropriate classes and/or training programs are made available to employees to enhance their skills.

19.01.06 – Other
ADMINISTRATOR: Sharen T. Elcock, Executive Assistant
Other administrative tasks as identified.

OUTCOME AND FINAL PRODUCT: Efficient operation of the WILMAPCO Council and offices, accurate financial and budget information, efficient personnel administration, well-staffed committees provided with all necessary information to perform their functions, effective staff communications, and knowledgeable and well-trained staff.
FY 2019
Unified Planning Work Program

SCHEDULE: FY 2019
TASK TYPE: Recurring

PUBLIC PARTICIPATION: All WILMAPCO Council, committee and subcommittee meetings are open to the public and databases are maintained to ensure that as many people as possible are kept informed of WILMAPCO activities. All financial reports are made available to the public at TAC and Council meetings or by request.

BENEFIT: Optimal utilization of planning funds by ensuring that WILMAPCO is run efficiently, cost effectively and within budget, with well-trained and educated staff, and informed committees.

PARTICIPANTS: WILMAPCO Staff

TOTAL COSTS:

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MPO 19.02 – UNIFIED PLANNING WORK PROGRAM (UPWP)

19.02.01 – UPWP Preparation
ADMINISTRATOR: Tigist Zegeye, Executive Director, Sharen T. Elcock, Executive Assistant, and Staff
WILMAPCO, in cooperation with the states of Delaware and Maryland and operators of publicly owned transit, develops a UPWP to meet the requirements of 23 CFR Part 420, sub-part A that states, "In urbanized areas with populations of 200,000 or more, the states' Metropolitan Planning Organization (MPO) shall develop a UPWP, which describes urban transportation and transportation-related air quality planning activities anticipated in the metropolitan area during the next one- or two-year period including all planning work to be performed regardless of funding source or the agencies conducting activities. The UPWP will also indicate who will perform the work, the schedule for completing it, and its products." This task provides for the development of the FY 2019 UPWP by the WILMAPCO staff.

19.02.02 – UPWP Administration
ADMINISTRATOR: Tigist Zegeye, Executive Director and Sharen T. Elcock, Executive Assistant
This task provides for the administration of the UPWP throughout the fiscal year including distribution of the document, preparation of funding agreements, contract administration, and preparation of proposed amendments and updating the document as required.

19.02.03 – Other
ADMINISTRATOR: Tigist Zegeye, Executive Director and Sharen T. Elcock, Executive Assistant
Other UPWP tasks as identified.

OUTCOME AND FINAL PRODUCT: The FY 2019 Unified Planning Work Program will contain documentation of all transportation planning activities in the WILMAPCO region.

SCHEDULE:

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<th>Task</th>
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<td>Draft UPWP 30-Day Public Comment Period</td>
<td>April 2, 2018–May 2, 2018</td>
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<td>Final Draft Approval by TAC and PAC</td>
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<td>May 2018</td>
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<td>Submission to DelDOT and MDOT</td>
<td>May 2018</td>
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<td>Implementation</td>
<td>July 1, 2018</td>
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TASK TYPE: Recurring

PUBLIC PARTICIPATION: The public is invited to attend all TAC and PAC meetings during the development of the UPWP and the final draft will be available for public review from April until adoption by the Council in May. The public review period will be advertised in local newspapers.

BENEFIT: A document that guides planning activities in the Wilmington metropolitan region.

PARTICIPANTS: WILMAPCO Staff, TAC, PAC and Council
**FY 2019**
**Unified Planning Work Program**

**TOTAL COSTS:**

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MPO 19.03 – PUBLIC OUTREACH AND PUBLIC EDUCATION

OBJECTIVE AND TASK DESCRIPTION: Provides for public education and participation in transportation planning decisions in the WILMAPCO region. Federal and State transportation planning laws and regulations require public involvement in the process. These requirements reflect the fact that transportation decisions are more likely to be effective, add value to the surrounding communities, and be implemented in a timely manner when the public is involved in the process.

This task provides for the staff time for general public involvement in the transportation planning process at WILMAPCO. In addition to the specific sub-tasks described below, this task also provides for staff time to make presentations and brief interested groups and elected officials; participate in public meetings and workshops; and general staff liaison and coordination of work with other agencies and groups. Individual planning efforts and their public involvement activities are budgeted in those specific work tasks later in this document.

19.03.01 – Public Meetings and Outreach
ADMINISTRATOR: Randi Novakoff, Outreach Manager and Staff

A. General Public - Staff will identify organizations and individuals representing a broad spectrum of community interests and encourage their participation in the transportation planning process. This will include working to identify new stakeholders and underserved populations within the region. It will also include developing relationships and partnerships with communities through presentations made to civic, county, municipal and other stakeholder groups; participation in community activities such as festivals, workshops, and summer camps; and through distribution of WILMAPCO literature at several locations and events. Different public outreach formats will be used to promote events and documents including: public meetings, workshops, walking workshops, conferences, seminars, and webinars. Staff will explore new locations to hold public workshops, particularly TIP workshops. Venues where people are already present will be sought. Meetings will also be held in a variety of ADA compliant locations to reach a wider audience. Each project will use an array of formats specific to the needs of the community and staff and will create incentives for public participation such as giveaway items distributed at WILMAPCO outreach activities.

B. Targeted Audiences – Public participation strategies will be developed that fit the audience and its particular issues, rather than using a “one size fits all” approach. Staff will strive to understand the interests and concerns of target audiences in order to determine the most relevant content and most efficient ways to communicate with and engage each segment. Staff will target specific audiences, go where people are, and participate in events targeted to those audiences.

19.03.02 – Development of Public Information Documents
ADMINISTRATOR: Randi Novakoff, Outreach Manager and Staff

Brochures, booklets, pamphlets, and flyers will be developed to promote general WILMAPCO efforts as well as individual tasks. Supplemental guides may also be created to provide more detailed information regarding topics such as: air quality, the TIP process, the RTP Update, or the public involvement process. A public friendly TIP summary document will be created to provide ease of understanding of the larger TIP document. Transportation planning information will be conveyed in language and context that is easily understandable to the lay citizen. Acronyms, abbreviations, and jargon will be kept to a minimum and all necessary background information on documents prepared will be provided to ease understanding of transportation planning processes and programs. Easy to understand documents will be developed explaining steps in the planning process and typical timelines involved. All public information documents developed will be conveyed in language and context that can be easily understood by the lay citizen. Acronyms, abbreviations, and jargon will be kept to a minimum and all necessary background information will be provided. Real examples and success stories will be used to demonstrate how public ideas have influenced planning outcomes. Staff will develop literature that promotes awareness of WILMAPCO’s achievements and capabilities.

19.03.03 – Newsletter and E-News
ADMINISTRATOR: Randi Novakoff, Outreach Manager and Staff

A quarterly newsletter on transportation issues, plans, and projects will be produced by Delaware Media and distributed to a database of interested parties to provide information on WILMAPCO and member agency activities. In addition, a monthly electronic newsletter will be sent out with current meeting information and brief stories of interest to the MPO’s e-mail address list. A special effort will be made in newsletters to include examples of the impact the public has had on the transportation planning process.

19.03.04 – Development of Multimedia presentations
ADMINISTRATOR: Randi Novakoff, Outreach Manager and Staff

To expand the public’s awareness of WILMAPCO, staff will develop various presentations to educate the public on the importance of their involvement in the transportation planning process. Various PowerPoint slide presentations...
will be created to show to civic and community groups, city, town, and county council meetings, and other interested organizations. These presentations will focus on several topics, including the TIP development process, interregional coordination, and possible freight studies.

19.03.05 – Webpage Management
ADMINISTRATOR: Randi Novakoff, Outreach Manager; William Swiatek, Principal Planner; and Staff
Maintain, update, and continue to improve the WILMAPCO webpage, which provides information including meeting dates, times, locations, and agendas for upcoming Council, Committee, Subcommittee, and other related meetings; publishes and makes available WILMAPCO’s plans and studies; and informs the public about opportunities to participate. The webpage also provides access to the UPWP, the TIP, RTP, PPP, and other planning documents, as well as planning data and maps; and provides another method of presenting information and receiving comments on draft documents and planning activities in the region.

19.03.06 – School Children Education and Safe Routes to School Program
ADMINISTRATOR - Randi Novakoff, Outreach Manager; and Bill Swiatek, Principal Planner
A School Children’s Transportation Program was developed in 2001 and adjustments have been made to improve its effectiveness. In 2010 the program was correlated to Delaware State learning standards and integrated into the statewide curriculum used by all Delaware schools. Staff will continue to work with other local schools and community centers by participating in educational cluster sessions, GIS days, summer camps, and other educational activities. The Safe Routes to School Program helps create safe, convenient, and fun opportunities for children to bicycle and walk to and from schools by helping to secure federal transportation dollars that fund infrastructure improvements including crosswalk, sidewalk and sign improvements; and working with schools on education and encouragement strategies. Staff will work with elementary schools, DOTs, health educators, AAA Delaware, local Police Departments, advocacy groups, and other local partners to coordinate SRTS programs. Educational and encouragement highlights include Walk and Bike to School Days, Park-n-Walk/Bike events, bike and pedestrian rodeos, safety assemblies, art contests, safety fairs, surveys, and many other educational activities and events.
Staff will continue efforts to coordinate Safe Routes to Schools program including, chairing and organizing meetings, coordinating walk and bike to school events, offering incentive items, partnering with outside organizations, and coordinating events and activities that encourage students to walk and bike to school safely.

Newark Bike Project Youth Program:
Newark Bike Project’s youth program uses bicycle education as a means of pursuing the organization’s mission to work towards sustainability through emphasizing community, education, and empowerment. Youth programs include (1) support for local safe routes to school programs in partnership with WILMAPCO, City of Newark, Christina School District, DelDOT and Bike Newark, (2) partnerships with local schools to teach bicycle safety and maintenance, and (3) the Youth Empowerment Program, aimed at youth ages 9 to 14, that includes community service and bike activities that fosters use of bicycling as transportation and safe cycling. $2,500 is budgeted for the program.

19.03.07 – Media Relations Coordination and Social Media
ADMINISTRATOR – Randi Novakoff, Outreach Manager and Staff
This task requires contacting various media outlets (radio, television, newspapers) to promote meetings, events, major policy issues, document changes, and staffing changes relevant to WILMAPCO. It includes writing press releases to support public involvement, coordinating e-blasts, and encouraging radio and TV interviews on talk shows to promote specific issues. This task also includes the creation of several 30-second radio commercials to increase public awareness of the organization, promote WILMAPCO events, and promote opportunities for comment and involvement via the radio. This task also includes coordination of social media efforts such as Facebook. Project pages and event invitations will be created and promoted through the WILMAPCO Facebook page. A Facebook page will also be maintained for the Air Quality Partnership of Delaware to promote awareness of that group’s. The work on public outreach and educational efforts under this task will be generally guided by the policy advice of the PAC. $24,000 is budgeted for commercial announcements.

19.03.08 – Coordination with Other Agencies on Public Outreach
ADMINISTRATOR – Tigist Zegeye, Executive Director; Randi Novakoff, Outreach Manager; and Staff
Staff will coordinate public involvement activities with other jurisdictions and agencies particularly those focused on transportation. This will include participating and arranging local conferences and events. This includes exhibiting display booths focused on specific projects or general WILMAPCO activities. It will also include conducting seminars and conferences that educate target audiences on design, development, and technology advances furthering WILMAPCO’s goals. Staff will work to facilitate the sharing of WILMAPCO information and events on other agencies’ and organizations’ websites. Staff will participate in the development and scoping of a variety of
plans and studies that further the goals and strategies of the RTP. Staff will also conduct legislative briefings for area elected officials as determined by community and area planning advisory committees or major funding or policy changes.

19.03.09 – Air Quality Public Outreach
ADMINISTRATOR – Randi Novakoff, Outreach Manager and William Swiatek, Principal Planner
This task provides for the oversight of the outreach efforts to the public and legislators on air quality issues. This will include managing the Air Quality Partnership of Delaware (AQP). AQP is a public/private coalition of businesses, agencies, and individuals working to raise awareness and inform the public about practices that improve air quality and citizen health statewide in Delaware, and across New Castle and Cecil counties. AQP has developed a custom character to message and educate the public about air quality matters. This approach will provide an interactive method to convey important air quality matters and will provide a strong foundation for retention and understanding of target messages. The project will develop an outreach program for youth and their families related to clean air and how it impacts health and increase awareness of their daily activities, which affect the environment, health, and their lives. Outreach will also include assistance developing and implementing anti-idling reduction and air quality awareness programs in partnership with organizations such as DNREC, American Lung Association, Nemours, and Dover/Kent MPO. Federal and local grants will be solicited to fund outreach efforts approved by the Air Quality Partnership.

19.03.10 – Environmental and Transportation Justice Outreach
ADMINISTRATOR – Randi Novakoff, Outreach Manager and William Swiatek, Principal Planner
With the PAC, strategies have been developed and are being implemented to engage minority, low-income, elderly, disabled, households without an automobile, low-literacy, and Limited-English speaking communities in the transportation decision-making process. Strategies will reduce the participation barriers these Environmental Justice and Transportation Justice communities often experience. Staff will attend and help organize expos, exhibits, and conferences to better engage and understand the evolving needs of these constrained populations.

Urban Bike Project: the Earn-a-Bike Program serves the community’s needs, provides for transportation choice and improves quality of life by engaging our youth about a safe, practical, and cost-efficient form of transportation. Bicycling to work rates are low across Wilmington, especially within our disadvantaged communities. This project sparks the culture change necessary to view the bicycle as an appropriate, affordable, healthy and energy-efficient form of transportation. In addition, the project instills a positive work ethic and occupies the student’s after-school and weekend hours with a positive, productive, and self-esteem building program. The program includes class instruction allowing students to become proficient in the use, identification, and maintenance of bicycle parts and tools, and safe riding skills. Under supervision from Urban Bike Project staff, the youth begin construction of their bicycles from spare parts. Youth are tested on their understanding of safe riding habits before receiving the bicycles they have built from scratch. The program also includes bicycle-riding activities for the youth such as riding around local neighborhoods, practice using bicycle racks on buses, and bicycling along scenic greenways and park trails. Laura Willburn (Urban Bike Project) administers this project. $3,000 is budgeted for the program.

18.03.11 – Other
ADMINISTRATOR: Randi Novakoff, Outreach Manager
Other Public Outreach tasks as identified.

OUTCOME AND FINAL PRODUCT: A process and products that educates the public on transportation plans and processes in the region and encourages citizen initiative, involvement, and comment. Educational programs and events are designed to educate the citizens of New Castle County and Cecil County on transportation planning and programming and opportunities for involvement.

SCHEDULE: FY 2019

TASK TYPE: Recurring

PUBLIC PARTICIPATION: The public is invited to attend all PAC, TAC, and Council meetings during the development of the work products described above. Individual public meetings and workshops will be advertised in local newspapers and will be publicized through press releases and media relations work with local newspapers, radio, and television stations. A Calendar of Events will be published quarterly and will include dates, times, and locations of all regular WILMAPCO Council, TAC, PAC, and subcommittee meetings, as well as special project meetings.

BENEFIT: A better-informed public who will be more equipped to make intelligent and responsible transportation decisions and a transportation system that better serves the needs of the public.

IV-7

5/3/2018
PARTICIPANTS: General Public, WILMAPCO, PAC

TOTAL COSTS:

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MPO 19.04 – DATA COLLECTION, MANAGEMENT, AND DISTRIBUTION

OBJECTIVE AND TASK DESCRIPTION: To develop, research, and analyze data that assists member agencies and the public with understanding the demographic, economic, and transportation planning issues confronting the WILMAPCO region. This task will result in a number of analytical reports on various issues, the analysis for different studies and plan implementation, and the development of projects for the Transportation Improvement Program (TIP). Under this task, WILMAPCO staff will also provide technical assistance to member agencies, organizations, businesses and residents, as requested.

19.04.01 – Data Collection
ADMINISTRATOR: Daniel Blevins, Principal Planner, William Swiatek, Principal Planner and Jacob Thompson, Transportation Planner

In order to produce more useful analysis tools, specific data must be collected on a more frequent basis. Data collection activities will include:

- Regional Intersection Counts. This task will include turning movement counts (vehicle volumes at identified intersections during peak morning and evening periods to ascertain overall intersection level of service ratings) and other traffic data collection, as needs are identified. The data collected will serve as input into the WILMAPCO Congestion Management System (CMS) and other analyses. $25,000 is budgeted for the counts.
- Roadway Travel Time runs will continue in New Castle County (funded through DelDOT) and in Cecil County. The travel time runs will collect travel speed and delay data on major roadways in our region and will serve as a primary input into the WILMAPCO Congestion Management System (CMS).
- Additional traffic counts will be done in Cecil County, to help analyze both current and future transportation needs. Specific locations will be determined as part of this task in cooperation with MDOT and Cecil County.
- Travel demand data for use in planning activities such as the CMS and the long-range regional transportation plan (RTP) will be generated and maintained.
- Information on pedestrian travel will be collected for use in planning and project analysis and other uses as needed.

19.04.02 – Data Updating, Management and Acquisition
ADMINISTRATORS: Daniel Blevins, Principal Planner, Jacob Thompson, Transportation Planner and Staff

This task includes recurring efforts such as the development of population and employment estimates and geographic information system management. This task also includes technical assistance to member agencies and reflects the needs that member agencies have identified during the Unified Planning Work Program development.

- Population and Employment Estimates
To provide location-specific, accurate population estimates, future population and employment projections, and housing and employment data by traffic analysis zones (TAZs) for use in the regional transportation planning process. Estimates and projections in this task will be based on the most current Delaware Population Consortium, Maryland Office of Planning, New Castle County and Cecil County data. Data derived from this task will be utilized in transportation network modeling, land use simulation models, analysis of sub-regional projects and studies, and the future updates of the WILMAPCO Regional Transportation Plan (RTP).

- Geographic Information Systems
A regional Geographic Information Systems (GIS) database will be coordinated by staff to better organize and maintain the vast amounts of spatially related data developed by member agencies. The database will make the management and tracking of transportation project status, development patterns, and demographic data, among others, much easier to comprehend. The following contains a listing and abbreviated description of some of the components of the regional GIS development:
  - Annual Travel Time and Delay data for all major arterials/freeways in New Castle and Cecil Counties
  - Annual Park and Ride Usage

1. Staff will maintain, update, and map a project database so that projects can be listed, tracked and utilized by WILMAPCO’s GIS. The database will include projects from the Transportation Improvement Program (TIP) and projects contained in the Regional Transportation Plan (RTP) constrained projects.
Staff will work with New Castle County, Cecil County, DelDOT, and MDOT to compile GIS road coverages including classification, AADT, capacity and other transportation-related data elements, including land use and zoning data for planning purposes.

- **Data Acquisition**
  In order for WILMAPCO to continue producing its regional performance-based documents, large amounts of data are required for their development. As a result, WILMAPCO relies on its member agencies to provide several data items delivered in a timely manner to allow for staff to produce the desired outcomes. In order to better serve the needs of our planning activities, a list of additional needed data from member agencies is provided below:

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<th>Responsible Agency</th>
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<td>Pavement Conditions</td>
<td>Tabular data file of roadway conditions during FY 2019. Includes:</td>
<td>New Castle/Cecil</td>
<td>DelDOT/MDSHA</td>
<td>August 2019</td>
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<td>- Cecil: Total centerline miles and quality rated either Very Good, Good, Fair, Mediocre or Poor</td>
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<td>Bridge Inventory and Conditions</td>
<td>Tabular/GIS file of all Bridges with each county in the region and their status (Structurally Deficient and Functionally Obsolete) for FY 2017</td>
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<td>Annual Crash Statistics</td>
<td>GIS file of all reported crashes and associated attribute data for calendar year 2017</td>
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<td>Annual Transit Ridership</td>
<td>Tabular data consisting of transit operations statistics (Monthly and Annual):</td>
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<td>- Total Transit Ridership by service type and route</td>
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<td></td>
<td>- On-Time performance for paratransit and fixed route services</td>
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<td>- Transit costs per trip for paratransit and fixed route services</td>
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<td>- Total Annual Route Mileage for paratransit and fixed route services</td>
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<td>Tabular file of Monthly/Annual totals at all toll collection facilities including:</td>
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<td>Transit Data</td>
<td>Updated GIS files for DTC bus stops, transit routes and headways</td>
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<td>Air Quality Data</td>
<td>Tabular speed vs. emission data for ozone and PM2.5. In addition, GIS shapefiles of each benchmark year (including base year), containing Model AADT, VMT, VHT, emissions and truck volumes</td>
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<td>DelDOT</td>
<td>With each model run</td>
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<td>Parcel Data</td>
<td>Updated GIS file for parcels in New Castle County, with descriptive attribute data, including the number of units per parcel</td>
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Regional Model Development and Support
ADMINISTRATOR: Daniel Blevins, Principal Planner
- Assist DelDOT modeling in developing input for all travel demand models. Effort needed to continue to incorporate relevant truck/rail traffic data into their travel demand model to help facilitate better investment decisions. Funding allows for periodic reviews that should be performed to ensure all base year model inputs are based on the most recent data collection activities. Travel demand data for use in planning activities such as the CMS and the long-range regional transportation plan (RTP) will be generated and maintained. $46,000 is budgeted for consultant support.

Data Report Production
ADMINISTRATOR: Daniel Blevins, Principal Planner
- Provide timely updates to regularly published data summaries.

19.04.03 – Data Distribution and Local Planning Support
ADMINISTRATOR: Daniel Blevins, Principal Planner, William Swiatek, Principal Planner, Jacob Thompson, Transportation Planner
Staff will provide technical data to WILMAPCO member agencies, local municipalities and other entities. The data provided typically includes traffic counts, accident data, demographic projections, and data developed for the RTP. Staff will work with member agencies to improve data collection activities. The following are some anticipated data management and distribution projects:
- Maintain a WILMAPCO Data Clearinghouse for regional data provided by member agencies and other sources that will be accessible via the WILMAPCO website and by request. The clearinghouse will function as a common site for data to be shared/exchanged between various groups to improve data gathering for various activities. Data such as population/employment projections, roadway network coverages, municipal boundaries, annual transit ridership figures, and other data sets will be listed on the site. The data will be accessible by direct downloading from the website, links to other websites containing the listed data, or by submitting a request to WILMAPCO staff for the data. This format also allows for accommodating individual public data requests.
- Produce a series of WILMAPCO Data Reports containing data, maps and other information pertaining to the region. The document will be accessible by direct downloading from the website and hardcopy by request.
- Develop a summary of travel time data and analyze its impact on various parts of our region. Utilizing existing data, the project will illustrate short-term and long-term shifts in travel times and the possible implications for transportation planning activities.
- Support planning exercises for local municipalities and civic groups through the provision of specialized planning information and data products.
- Accommodate individual requests from the public, providing data in a variety of formats.

19.04.04 – Public Opinion Survey
ADMINISTRATOR: Randi Novakoff, Outreach Manager
The Public Opinion Survey provides data on the public perception of transportation facilities and services. The results are used to monitor public concerns and opinions on strategies contained in the RTP. The Cecil County Public Opinion Survey and the New Castle County Public Opinion Survey have been revised and combined into one survey that will be conducted every four years, in concurrence with RTP updates. This will be used in conjunction with the data received from DelDOT and other transportation agencies. WILMAPCO’s Public Opinion Survey allows the MPO to track the opinions of residents over time, to identify trends, and provide direction for policies. The surveys also provide data regarding topics such as: which modes of transportation are most favored, the most effective methods to improve the transportation system; how land use, growth and development should be controlled; and the most favored public outreach methods. A Transportation Justice Survey has also been created to provide data specific to the transportation justice community. Results are then used, in conjunction with other outreach efforts, to set policies for future planning efforts.

19.04.05 – Other
ADMINISTRATOR: Daniel Blevins, Principal Planner
Other data collection, management, and distribution tasks as identified.

OUTCOME AND FINAL PRODUCT:
Staff, with consultant assistance, will produce a series of annual population and employment estimates for the region that will serve as inputs for updates of the RTP, TIP, transportation network model, and subsequent sub-regional transportation plans. Additional products may include reports such as a project summary report that includes findings resulting from the project and an evaluation of project results, data limitations, problems and methods.
needed to resolve them. Staff will produce a comprehensive GIS database containing, among other elements: upcoming TIP projects, intersection data, roadway geometry data, traffic volumes, population and employment data, proposed development listings, and travel demand forecasts. Staff will maintain the regional data clearinghouse, and produce spreadsheets and maps of available data as requested. Demographic data will also be produced to identify targeted populations for environmental justice analysis and outreach.

SCHEDULE: FY 2019

TASK TYPE: Recurring

PUBLIC PARTICIPATION: There is a 30-day public comment period on all population and employment numbers. The public is invited to attend all TAC and PAC meetings during the development of the work products described above. Individual public meetings and workshops will be advertised in local newspapers and will be publicized through press releases, the WILMAPCO website, and media relations work with local newspapers and radio and television stations.

BENEFIT: Knowledgeable member agencies and citizens better able to contribute to the planning process; increased use of sophisticated demographic data in the planning process; and more accurate travel models that promote better plan development. Population and Employment estimates will provide a useful tool for updating and monitoring the WILMAPCO RTP, network model, and other regional and sub-regional transportation planning needs. This task will also provide reports and/or maps as requested for specific uses such as travel and demographic data analysis and area study GIS maps. Activities will be better coordinated between member agencies, local municipalities and other entities.

PARTICIPANTS: WILMAPCO Staff, Demographics Subcommittee, Congestion Management Subcommittee, Member Agencies and Municipalities

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5/3/2018
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Unified Planning Work Program

MPO 19.05 – REGIONAL PLANNING AND TECHNICAL ANALYSIS

19.05.01 – Congestion Management System & Intersection Operations Analysis Development
ADMINISTRATOR: Daniel Blevins, Principal Planner, William Swiatek, Principal Planner, Jacob Thompson, Transportation Planner
Staff and the CMS Subcommittee will collect and analyze data from a variety of sources including: traffic impact studies, cordon study counts, intersection turning movement counts, travel demand model output, and corridor travel time analyses in order to update the WILMAPCO CMS Report. Based on this data, congested corridors or areas will be identified and a screening process will be applied to determine the most appropriate congestion mitigation strategies for each corridor or area. The effectiveness of strategies recommended in previous CMS reports will be assessed. $35,000 is budgeted for consultant support.

19.05.02 – Regional Progress Report
ADMINISTRATOR: William Swiatek, Principal Planner and Jacob Thompson, Transportation Planner
To gauge how well the region is progressing towards the goals developed in the Regional Transportation Plan (RTP), staff will develop a Regional Progress Report every two years. Using data-driven performance measures where possible, the report tracks the progress of each action in the RTP. Red, yellow, and green light indicators are provided for each action representing poor, partial, and full progress. The former Public Participation Plan evaluation task was also folded into the 2017 Progress Report, as public engagement was specifically identified as an objective (with three actions) in the 2040 RTP: 2015 Update.

19.05.03 – Title VI Plan and, Environmental and Transportation Justice Analysis
ADMINISTRATOR: William Swiatek, Principal Planner, Jacob Thompson, Transportation Planner
Measures will continually be developed to better assess the mobility and public participation constraints of our region’s low income and minority communities, in step with our obligations under the federal Environmental Justice initiative and Title VI mandate. These populations are referred to as our Environmental Justice communities. Additionally, staff will seek to understand the mobility challenges of other populations constrained by our transportation system — seniors (those aged 65+), people with disabilities, and those who live in households without vehicles. These three groups are referred to collectively as our Transportation Justice communities. Staff produced an updated Environmental Justice Report in 2013, and an updated Transportation Justice Report was completed in 2015. Staff are laying the groundwork for a new, combined, Title VI, EJ, and TJ Plan.

19.05.04 – Data Analysis for Planning Partners
ADMINISTRATOR: Daniel Blevins, Principal Planner, William Swiatek, Principal Planner, Jacob Thompson, Transportation Planner
Assistance will be provided to our planning partners, when requested, in the form of data analysis in order to help enhance their planning tool capacity. As part of this assistance, WILMAPCO and the Institute for Public Administration (IPA) will collect Park & Ride/pool usage at all New Castle County locations during the winter, summer and fall. Counts will be collected twice during these periods for a total of 8 counts. $10,000 is budgeted for University of Delaware (IPA).

19.05.05 – Top Priority Pedestrian Segments
ADMINISTRATOR: William Swiatek, Principal Planner, Jacob Thompson, Transportation Planner
A regional assessment of top priority pedestrian segments was completed in 2012. The study features an update of the Prioritized Pedestrian Network, introduced in the 2030 RTP, and walkability recommendations for the region’s 20 highest-scoring corridors. A matrix of appropriate funding mechanisms for implementation was provided. Staff will work with member agencies and decision-makers to help guide identified projects onto implementation. Staff updated the Prioritized Pedestrian Network in 2016 and will do so again with the next RTP.

19.05.06 – Sea-level Rise Transportation Vulnerability Assessment
ADMINISTRATOR: William Swiatek, Principal Planner, Jacob Thompson, Transportation Planner
A regional Sea-level Rise (SLR) transportation vulnerability assessment was finalized in 2011, in coordination with wider efforts from both state environmental agencies. The assessment profiles existing and planned transportation infrastructure (highways, railways, marinas, etc.) and projects which risk inundation at established rise levels. Staff will continue efforts to ensure the study’s findings are worked into the decision-making process. Staff will support efforts to adapt to SLR in Delaware and Maryland. The SLR transportation vulnerability assessment is set to be updated, as fresh SLR scenario data have become available.

5/3/2018

IV-13
19.05.07 – Regional Transportation Performance Measure Development
ADMINISTRATOR: Daniel Blevins, Principal Planner, William Swiatek, Principal Planner, Jacob Thompson, Transportation Planner

OBJECTIVE AND TASK DESCRIPTION: Provides tracking trends of key indicators of how the transportation system is performing to improve the ability to address short- and long-term decisions based on system performance. In order to respond to demands for accountability from elected officials and the public, development of transportation and land use performance measures and prepare an annual performance report on state and regional efforts and their relation to the goals of State and MPO long range plans.

This task will provide support for decisions about transportation budgeting and appropriations and will provide a trigger for in-depth examinations of performance problems and possible corrections. It will focus on identifying and using the most credible performance measures that are reliable, relevant and regional in scope, easy to understand by a wide audience, available from public sources of data and available over a period of time. This task is to mainly cover consulting help in expediting LOS analysis, extraction of real-time ITMS data for uses in various projects. $30,000 is budgeted for consultant support.

SCHEDULE: FY 2019

TASK TYPE: Recurring

PUBLIC PARTICIPATION: Updates on interagency coordination in these areas will be presented as appropriate at TAC and Council meetings or by request.

BENEFIT: Increased interagency coordination and shared staff knowledge and resources in the development of technical tools. The task also allows WILMAPCO staff to ensure that federal regulations concerning transportation models are met.

PARTICIPANTS: WILMAPCO Staff, member agency staff

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5/3/2018
MPO 19.06 – AIR QUALITY ANALYSIS AND COORDINATION

OBJECTIVE AND TASK DESCRIPTION: As the Federally designated Metropolitan Planning Organization (MPO) for New Castle County, Delaware and Cecil County, Maryland, WILMAPCO is charged with coordinating regional air quality issues with member agencies and developing air quality conformity determinations on our Transportation Improvement Program (TIP) and Regional Transportation Plan (RTP) to ensure compliance with Federal air quality goals.

Staff will coordinate on regional air quality and transportation conformity issues with the assistance of the WILMAPCO Air Quality subcommittee. These coordination issues include, but are not limited to:

1. Reviewing the TIP, RTP and major amendments to the TIP and Plan for adherence to Federal guidelines and for conformity determination “triggers”;
2. Reviewing any Federal regulations or guidance for applicability to the WILMAPCO region;
3. Reviewing all technical inputs to the air quality conformity modeling process;
4. Developing and/or reviewing any public outreach activities or materials related to air quality; and
5. Serving as a forum for raising or discussing any regional or local air quality issues.

The WILMAPCO Air Quality Subcommittee includes members from the Federal Highway Administration (FHWA), Federal Transit Administration (FTA), the Environmental Protection Agency (EPA), the Delaware Department of Transportation (DelDOT), the Delaware Transit Corporation (DTC), the Maryland Department of Transportation (MDOT), the Delaware Department of Natural Resources and Environmental Control (DNREC), the Maryland Department of the Environment (MDE), New Castle County, and Cecil County. This task also includes involvement in other regional air quality committees such as the Delaware Statewide Air Quality Conformity Consultation Working Group.

The WILMAPCO Air Quality Subcommittee will meet monthly (as necessary) to discuss and make recommendations to the WILMAPCO TAC on any amendments to the TIP or RTP that may trigger a conformity determination. This task also includes staff coordination on technical modeling issues related to air quality conformity determinations with the Delaware Department of Transportation (DelDOT), Maryland Department of Transportation (MDOT), the Delaware Department of Natural Resources and Environmental Control (DNREC), and the Maryland Department of the Environment (MDE).

OUTCOME AND FINAL PRODUCT: WILMAPCO, DelDOT, MDOT, DNREC, and MDE will undertake an interagency consultation process with local or regional offices of EPA, FHWA, and FTA on the development of the TIP, the RTP, any revisions to the preceding documents, and all required conformity determinations resulting in an air quality conforming TIP and RTP. A second result of this task will be agency coordination on other air quality issues, Federal guidance and regulations, and public outreach activities. WILMAPCO staff will produce air quality conformity determination reports for submission to USDOT and EPA when deemed appropriate by the WILMAPCO Air Quality Subcommittee and with the approval of the WILMAPCO Council.

SCHEDULE: FY 2019

TASK TYPE: Recurring

PUBLIC PARTICIPATION: There is a public comment period on all air quality conformity determinations developed as part of the TIP or RTP. The conformity determinations are presented to the Air Quality Subcommittee, TAC, and Council. The public is invited to attend all Air Quality Subcommittee, TAC and Council meetings during the development of the work products described above.

BENEFIT: Coordination between member agencies on air quality issues and transportation planning documents that conform to Federal clean air standards.

ADMINISTRATOR: Tigist Zegeye, Executive Director and William Swiatek, Principal Planner

PARTICIPANTS: WILMAPCO Staff, Air Quality Subcommittee, Member Agencies (including Municipalities), and the public.

5/3/2018
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Unified Planning Work Program

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MPO 19.07 – NEW FEDERAL REGULATION COMPLIANCE

OBJECTIVE AND TASK DESCRIPTION: Fixing America’s Surface Transportation Act (FAST Act), was signed into law by President Obama on December 4, 2015. Funding surface transportation programs at approximately $305 billion for fiscal years (FY) 2016, 2017, 2018, 2019 and 2020, FAST Act is the first law enacted in over ten years that provide long-term funding certainty for surface transportation. Overall, the Fast Act largely maintains current program structures and funding shares between highways and transit. It is a down-payment for building a 21st century transportation system, increasing funding by 11 percent over five years. The law also makes changes and reforms to many Federal transportation programs, including streamlining the approval processes for new transportation projects, providing new safety tools, and establishing new program to advance critical freight projects. A more detailed summary of some FAST Act provisions is found below.

Project Delivery: DOT has been a leader in reducing the bureaucratic red tape that can stall and delay critical transportation projects from moving forward. The FAST Act adopted a number of Administration proposals to further speed the permitting processes while still protecting environmental and historic treasures and also codifying the online system to track projects and interagency coordination processes.

Freight: FAST Act would establish both formula and discretionary grant programs to fund critical transportation projects that would benefit freight movements. These programs are similar to what the Administration proposed and will for the first time provide a dedicated source of Federal funding for freight projects, including multimodal projects. The Act emphasizes the importance of Federal coordination to focus local governments on the needs of freight transportation providers.

Innovative Finance Bureau: FAST Act establishes a new National Surface Transportation and Innovative Finance Bureau within the Department to serve as a one-stop shop for state and local governments to receive federal funding, financing or technical assistance. This builds on the work of the Department’s Build America Transportation Investment Center and provides additional tools to improve coordination across the Department to promote innovative finance mechanisms. The Bureau is also tasked with responsibility to drive efficiency in the permitting process, consistent with a request to establish a dedicated permitting office.

TIFIA: The Transportation Infrastructure and Innovation Act (TIFIA) Loan program provides important financing options for large projects and public-private partnerships. The FAST Act includes organizational changes that will provide an opportunity for important structural improvements with the potential to accelerate the delivery of innovative finance projects. However, FAST Act’s cut to the TIFIA program could constrain growth in this area over the course of the bill.

Safety: FAST Act includes authority sought by the Administration to prohibit rental car companies from knowingly renting vehicles that are subject to safety recalls. It also increased maximum fines against non-compliant auto manufacturers from $35 million to $105 million. The law also will help bolster the Department’s safety oversight of transit agencies and also streamlines the Federal truck and bus safety grant programs, giving more flexibility to States to improve safety in these areas. However, we know the bill also took a number of steps backwards in terms of the Department’s ability to share data with the public and on the Department’s ability to exercise aggressive oversight over our regulated industries.

Transit: FAST Act includes a number of positive provisions, including reinstating the popular bus discretionary grant program and strengthening the Buy America requirements that promote domestic manufacturing through vehicle and track purchases.

Ladder of Opportunity: The Act includes a number of items that strengthen workforce training and improve regional planning. These include allocating slightly more formula funds to local decision makers and providing planners with additional design flexibilities. Notably, FAST makes Transit Oriented Development (TOD) expenses eligible for funding under highway and rail credit programs. TOD promotes dense commercial and residential development near transit hubs in an effort to shore up transit ridership and promote walkable, sustainable land use.
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SCHEDULE: FY 2019

TASK TYPE: Recurring

PUBLIC PARTICIPATION: Updates and information on this task will be made available at the PAC, TAC, and WILMAPCO Council meetings, and upon request.

BENEFIT: The task promotes increased interagency coordination and better integration of its planning efforts into the comprehensive MPO planning process.

ADMINISTRATOR: Tigist Zegeye, Executive Director and Staff

PARTICIPANTS: WILMAPCO Staff, Member Agency Staff and other Stakeholder Groups

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MPO 19.08 – GOODS MOVEMENT PLAN IMPLEMENTATION

OBJECTIVE AND TASK DESCRIPTION: As an MPO, WILMAPCO is bound by federal transportation legislation to be involved with the integration and connectivity of freight, across and between modes. The collection of data and its analysis will serve to broaden WILMAPCO’s understanding of the logistic, safety and economic issues that surround the movement of goods throughout the region. The recently completed Delmarva Freight Plan summarizes current and future freight planning and transportation needs to enhance freight and goods movement and related economic opportunities on the 14-county tri-state area of Delmarva.

OUTCOME AND FINAL PRODUCT: WILMAPCO will work to meet the need for multimodal freight planning collaboration within regional jurisdictions and across economic corridors to enhance mobility at the local, state, multi-state, and national level. Also it will begin to seek ways to implement the goals of the freight plan and begin a system to monitor changes along the freight corridors identified by the plan.

SCHEDULE: FY 2019

TASK TYPE: Recurring

PUBLIC PARTICIPATION: Meetings with freight transport companies, as well as public meetings and the annual freight summit and subsequent task for meetings, will be held throughout the goods movement planning process to ensure that the significant issues for both the private and public sectors are addressed. Updates and information on this task will be made available at the PAC, TAC, and WILMAPCO Council meetings, and upon request.

BENEFIT: The examination of the economic and safety impacts of goods movement will allow WILMAPCO planners to better understand both the economic and safety impacts surrounding trucks that travel the region’s roadways, as well as freight rail, barge and pipeline. By evaluating mode and route choices, WILMAPCO can formulate a means of improving the efficiency and effectiveness of the overall goods movement system in the region.

ADMINISTRATOR: Daniel Blevins, Principal Planner, Jacob Thompson, Transportation Planner, William Swiatek, Principal Planner

PARTICIPANTS: WILMAPCO Staff, member agencies, DRPC

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MPO 19.09 – REGIONAL COORDINATION

OBJECTIVE AND TASK DESCRIPTION: To promote the coordination of government and agency planning and programming activities, and to address policy issues that are important to the efficient operation of the transportation system in the WILMAPCO region, WILMAPCO serves as a forum for discussion, policy development, and regional coordination on key issues. Staff acts to provide forums and facilitate discussion of regional issues that might not otherwise occur given different state, local, and agency jurisdictions in the region. To address transportation issues that are generated by transportation investments, growth patterns, and policy changes outside of the WILMAPCO region, WILMAPCO serves to promote coordination with bordering governments and regional planning agencies. Regular coordination promotes awareness and education on regional transportation system and growth issues, and encourages the development of multi-regional polices and solutions that are required to address significant regional issues.

19.09.01 – Intra-Regional Coordination
ADMINISTRATOR: Tigist Zegeye, Executive Director and Staff
Transportation issues having impacts on both counties in the region may be raised from time to time. These issues will be identified and studied and recommendations will be developed to address the issues and/or an action plan will be recommended.

19.09.02 – Inter-Regional Agency Coordination
ADMINISTRATOR: Tigist Zegeye, Executive Director, Daniel Blevins, Principal Planner, Jacob Thompson, Transportation Planner
To promote ongoing coordination between planning agencies, municipalities, environmental agencies and transportation departments adjacent to and impacting the WILMAPCO region, WILMAPCO staff will regularly pursue coordination opportunities with appropriate agencies. This will include the sharing of information on work programs; coordination meetings on cross border studies and other issues, and the review and discussion of regional transportation planning issues. Information regarding the transportation plans and activities of adjacent MPOs and other transportation planning commissions or organizations will be gathered and reviewed in order to determine its impact, if any, relative to plans in place for the WILMAPCO region as part of an update to the Inter-Regional report. This work also supports FHWA’s Every Day Counts goals for regional models of cooperation.

19.09.03 – Livability and Sustainability Initiatives
ADMINISTRATOR: Tigist Zegeye, Executive Director, William Swiatek, Principal Planner, Jacob Thompson, Transportation Planner, Randi Novakoff, Outreach Manager
Staff will coordinate with agencies both within and beyond its borders to address growing concerns surrounding livable communities, linking health and transportation, and environmental sustainability. Beyond our sea-level rise transportation vulnerability assessment, this work includes collaboration to advance the goals of the Partnership for Sustainable Communities and our continued support in efforts to promote livability, sustainability, and the reduction of greenhouse gas emissions. Specific work includes supporting coordinated community development efforts and the development the region’s electric vehicle public infrastructure. Staff also participates in coalitions working to advance community health and safety including Delaware HEAL, Healthy Kids Delaware and the Safe Kids Coalition.

19.09.04 – Other
ADMINISTRATOR: Tigist Zegeye, Executive Director
Other regional coordination tasks as identified.

OUTCOME AND FINAL PRODUCT: The development of a statement of issues, impacts, and conclusions, recommendations for further study, and an action plan to pursue resolution of identified issues, impacts and recommendations.

SCHEDULE: FY 2019

TASK TYPE: Recurring as issues are identified

PUBLIC PARTICIPATION: Updates and information on this task will be made available at the PAC, TAC, and WILMAPCO Council meetings, and upon request. In addition, specialized public outreach may occur if deemed appropriate.

BENEFIT: The task allows WILMAPCO to address a bi-state and regional coordination issue affecting the transportation system and regional economic development and equity issues.

PARTICIPANTS: WILMAPCO Staff, member agencies, local officials

5/3/2018

IV-20
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5/3/2018
MPO 19.10 – RTP UPDATE

The WILMAPCO 2040 Regional Transportation Plan (RTP), adopted on January 8, 2015, identifies the region’s long-term transportation needs and the projects and activities which seek to address them. The RTP extends at least two decades into the future, and the projects it calls for are financially reasonable and meet air quality standards.

The Goals and Objectives arrived at by consensus through the long-range plan updates are:

- **Support Sustainable Economic Development and Goods Movement**
  - **Objectives:**
    - Maximize our investments
    - Develop effective transportation networks
    - Plan for energy security and climate change

- **Efficiently Transport People**
  - **Objectives:**
    - Improve System Performance
    - Promote Accessibility and Connectivity
    - Engage the Public Via an Open Involvement Process

- **Improve Quality of Life**
  - **Objectives:**
    - Protect the Public Health and Safety
    - Promote Active Transportation
    - Ensure Transportation Choice and Equity
    - Preserve Natural and Cultural Resources

OUTCOME AND FINAL PRODUCT: Implemented actions that will help to achieve the goals of WILMAPCO’s 2040 RTP.

SCHEDULE: FY 2019

TASK TYPE: Non-Recurring

PUBLIC PARTICIPATION: The task involved outreach to the members of the general public, through regular occurring and additional public outreach forums.

BENEFIT: Implementation of these actions assisted WILMAPCO in evaluating policy required to fully implement the RTP and engaged key stakeholders in a necessary discussion of public policy and planning tools for the region.

ADMINISTRATOR: Tigist Zegeye, Executive Director and Staff

PARTICIPANTS: WILMAPCO Staff, member agencies, local officials, general public, other stakeholder groups
### FY 2019 Unified Planning Work Program

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**TOTALS**

|                | $97,004 | $24,252 | $121,256 |
MPO 19.11 – SUBREGIONAL STUDIES AND COORDINATION

This task allows for the coordination of transportation and land use planning activities by working with local and state governments and community groups. WILMAPCO either takes the lead or participates in the development and scoping of a variety of plans and studies that further the implementation of the RTP. Studies we expect to administer during fiscal year 2014 include the following:

MPO 19.11.01 – Safe Routes to Schools Planning Assistance
OBJECTIVE AND TASK DESCRIPTION: This project will facilitate and promote the safe travel of children to school, particularly by foot and bicycle. WILMAPCO will work with DOTs to publicize the program and to identify potential schools and will coordinate with schools and DOTs to examine existing and potential routes to school and identify deficiencies in the network that discourage safe walking and biking. Strategies to remedy these deficiencies (sidewalks, speed reduction, pedestrian and bicycle crossing improvements, bikeways, etc.) will be identified. WILMAPCO will work with the state DOTs, counties, municipalities, and school districts to design, program and implement public infrastructure improvements in tandem with bicycle and pedestrian safety education programs.
OUTCOME AND FINAL PRODUCT: Work will assist schools in developing needed plans to apply for Safe Routes to School implementation funding.

SCHEDULE: FY 2019

TASK TYPE: Non-recurring

PUBLIC PARTICIPATION: School children, parents, school districts and staff, state DOTs, municipalities, residents, transportation agencies and operators.

BENEFIT: To improve travel safety, reduce traffic congestion, improve air quality, reduce school transportation costs, and promote healthy, active living.

ADMINISTRATOR: Randi Novakoff, Outreach Manager, William Swiatek, Principal Planner, Jacob Thompson, Transportation Planner

MPO 19.11.02 – Scenic and Historic Byways Planning Assistance
OBJECTIVE AND TASK DESCRIPTION: WILMAPCO, in partnership with DelDOT, MDOT, New Castle County, Cecil County and the local scenic byway development committees, will assist with the Scenic Byway designation process by providing technical and public outreach assistance.

OUTCOME AND FINAL PRODUCT: The final products will be reports detailing resources in the corridors and characterizing the threats endangering the long-term viability of these important resources. This will include a review of zoning and land use plans for future growth, identification of current and future local and state planned infrastructure investments and transportation level of service.

SCHEDULE: FY 2019

TASK TYPE: Non-recurring

PUBLIC PARTICIPATION: These studies will require extensive public involvement. WILMAPCO and its partners will seek the input of residents, business owners, environmental and historic preservation organizations, and tourist attractions in the corridors as well as other interested stakeholders. WILMAPCO seeks public involvement by publicizing workshops and meetings. The publicity includes notices in area newspapers, flyers posted at area libraries, and direct mailings to interested groups, civic associations, individuals, and others.

BENEFIT: These studies will help to implement the RTP strategies to preserve natural and historic resources, improve commerce, and link land use and transportation.

ADMINISTRATOR: Heather Dunigan, Principal Planner, Randi Novakoff, Outreach Manager

PARTICIPANTS: WILMAPCO staff, the Scenic Byway Designation Committee established for each targeted scenic byway, New Castle County, DelDOT, Cecil County, MDOT

19.11.03 – Walkable Community Workshop Program
OBJECTIVE AND TASK DESCRIPTION: Walkable Community Workshops are interactive events that focus attention on making communities safer and easier to walk in. Workshops will provide information on how we can
turn our communities into the kind of pedestrian-friendly places we all like to experience.

OUTCOME AND FINAL PRODUCT: During workshops, participants will learn about the elements of a walkable community and solutions to common issues. Instructors then lead a walking tour of the study area and emphasize seeing the community from the perspective of a pedestrian. Participants identify specific measures to improve conditions for pedestrians and priority actions they can take to create a more walkable community.

SCHEDULE: FY 2019

TASK TYPE: Non-recurring

PUBLIC PARTICIPATION: Any city, town, unincorporated community, or corridor where people want a safer, more attractive route for walking. Workshops bring together residents, elected officials, advocates, public agency staff, public health practitioners, educators, planners and engineers.

BENEFIT: Educate community leaders about the needed tools to advocate and plan for walkable communities

ADMINISTRATOR: Heather Dunigan, Principal Planner, William Swiatek, Principal Planner, Randi Novakoff, Outreach Manager, Jacob Thompson, Transportation Planner

19.11.04 – Coordination with the Maryland Department of Transportation (MDOT)
1. Maryland I-95 Corridor Study
WILMAPCO STAFF PARTICIPANT: Tigist Zegeye, Executive Director
Staff will participate in an analysis of transportation needs including roadway pricing/value pricing alternatives for I-95 in Cecil County. MDOT contact: Tyson Byrne

2. MARC Commuter Rail Service Extension Ridership Analysis
WILMAPCO STAFF PARTICIPANT: Dave Gula, Principal Planner
Staff will provide assistance to update the commuter ridership model to show past trends in ridership, current ridership, and projected ridership and will take into account county to county workflow and rail use potential that may be affected by lack of parking. The project will also analyze the full market, both north and south bound, and will be expanded to assume Baltimore and Philadelphia as endpoints.

SCHEDULE: FY 2019

19.11.05 – Coordination with the Cecil County Office of Planning and Zoning
1. Cecil County Transit Coordination
WILMAPCO STAFF PARTICIPANT: Heather Dunigan, Principal Planner, Dave Gula, Principal Planner
Working as a member of the Cecil County Transit Coordinating Council, staff assists with analysis to assist with transit planning and development in Cecil County. Work includes participation in the Transit Development Plan (TDP), a five-year guide that identifies needed transit services and facilities.

19.11.06 – Coordination with the City of Wilmington
1. Wilmington Initiatives Public Outreach and Management Assistance & Interagency Coordination
WILMAPCO STAFF PARTICIPANT: Tigist Zegeye, Executive Director, Dave Gula, Principal Planner
The City of Wilmington (City) plays a key role in the region to promote development of cost-effective and user-friendly transportation systems. Effective outreach and proper coordination are essential components in the process of developing workable solutions to transportation problems. Implementation of this work task will assist with achieving proper intergovernmental coordination and promoting meaningful public/private communication. In particular, this effort will focus on the budgetary status of various initiatives, as it relates to updating our long-range plan. A consultant will be retained to attend, coordinate, and provide timely follow-through in support of the various initiatives. Also, up-to-date public information materials will be developed to clearly summarize the status of the various transportation projects in the City, in support of the WILMAPCO Public Outreach program and efforts to address important Environmental Justice concerns and Access to Jobs issues.

Effective coordination of public outreach activities, in concert with the design development process of the Wilmington Initiatives committees (Management, Technical, Steering, and Partners), is essential to achieving the RTP goal of linking land use and transportation activities. The Wilmington Initiatives support a variety of cultural and economic developments in an area where population and employment densities can support relatively cost-effective bus and rail transit. Inclusion of grass-roots public participation in the efforts to update the long-range plan will be critically needed to promote quality-of-life improvements, such as installing pedestrian-level street lighting to enhance safety and security, while allowing growth of street trees to reinforce the aesthetic and environmental assets of the City.
FY 2019
Unified Planning Work Program

separate consultant will be retained to complete concept plans for smaller projects that are designed in concert with community input.

This study coordinates Wilmington's development strategies and provides the specific information needed to make the concepts in the WILMAPCO RTP work in practice. This task is a continuation of work begun in FY 1996.

Objectives of this element of the task are:
1. To provide a balance between the requirements for local and regional access within the corridor for all modes including walking, bicycling, transit and private vehicles
2. To promote economic development related to community objectives
3. To improve the visual quality of the corridors for residents, workers and visitors in keeping with community character
4. To enhance safety for all modes of travel and environmental quality within the corridors
5. To support coherent and viable neighborhoods in sync with other community goals
6. To assist in prioritizing transportation projects for the CTP and TIP

Participants include WILMAPCO Staff, City of Wilmington, DelDOT, DART, a Consultant and the Community. Coordination with other ongoing planning studies and design projects, such as the Citywide Environmental Enhancement projects conducted by the City and the Christina Waterfront Projects being conducted by DelDOT and RDC, will be an integral part of this task. DelDOT contacts: Drew Boyce and Mark Tudor, City of Wilmington contact: Herb Inden. $48,000 is budgeted for consultant support.

2. Neighborhood Planning Support
WILMAPCO STAFF PARTICIPANT: William Swiatek, Principal Planner, and Dave Gula, Principal Planner, Randi Novakoff, Outreach Manager
Staff will provide technical guidance and support on neighborhood planning and community development efforts across the City of Wilmington including supporting the South Wilmington Planning Network, Westside Grows Together, Eastside Rising, and other neighborhood planning efforts.

3. 12th Street Connector Alignment Study
WILMAPCO STAFF PARTICIPANT: Tigist Zegeye, Executive Director, Dave Gula, Principal Planner
The purpose of this project is to identify and recommend the optimal location and design for the proposed 12th Street Connector. This roadway will provide a more direct route to downtown Wilmington, and redirect current traffic from Price’s Run, Riverside and East Side neighborhoods. The concept will generate economic development opportunities by opening new land in the vicinity of and along the Brandywine Creek while providing the necessary multimodal improvements to reduce neighborhood congestion, improve connections to the creek and make the area more bicycle and pedestrian friendly. This study will be conducted in partnership with the Wilmington Initiative partners; DelDOT, DTC and City of Wilmington departments.

4. East 7th Street Peninsula Roadway Improvements/ Development Study
WILMAPCO STAFF PARTICIPANT: Tigist Zegeye, Executive Director, Dave Gula, Principal Planner
The goal of the project is to prepare a master plan which identifies and prioritizes the implementation of necessary roadway and utility improvements. The plan will evaluate and recommend land use and development potential that will attract suitable public/private investment opportunities to facilitate future economic development on the East 7th Street Peninsula. This study will be conducted in partnership with the Wilmington Initiative partners; DelDOT, DTC and City of Wilmington departments.

5. Safety & Capacity Improvement Study for 5-Point Intersection
WILMAPCO STAFF PARTICIPANT: Tigist Zegeye, Executive Director, Dave Gula, Principal Planner
The goal of the project is to evaluate and recommend roadway and infrastructure improvements to address operational and safety issues in the vicinity of Maryland Avenue, S. Madison Street, Martin Luther King Jr. Boulevard and West Street to improve the efficiency and effectiveness of the transportation grid which serves downtown Wilmington, the Christina Riverfront, local neighborhoods and regional interests. The study will address necessary safety and capacity improvements, optimize circulation and access, and provide multimodal connectivity at and around the 5-Point Intersection. The study limits also include Beech and Monroe Streets, Delmarva Power parking lots, the DTC Bus Operations Center, and I-95 access points. This study will be conducted in partnership with the Wilmington Initiative partners; DelDOT, DTC and City of Wilmington departments.

SCHEDULE: FY 2019

5/3/2018
FY 2019
Unified Planning Work Program

19.11.07 – Coordination with the City of Newark
Newark Regional Transportation Center
ADMINISTRATOR: Dave Gulia, Principal Planner
WILMAPCO will work with DelawareDOT in partnership with DTC, the City of Newark, New Castle County, Norfolk Southern, Amtrak and the University of Delaware to use the TIGER IV grants funds to: 1) Complete the design for NRTC, creating the optimal solution for passenger and freight train operations at the existing Newark Train Station, and while keeping in context with the 272-acre UD STAR Campus; 2) Complete the engineering to 100%; and 3) Construct the NRTC while allowing for continuous passenger and freight operations at the existing facility. WILMAPCO is the Grant co-applicant and DelawareDOT is the co-applicant and Project Manager for the construction. The team of Pacheman, Regardt and Associates and Parsons Brinkerhoff has been retained as the consultant for the project. They will work with DelawareDOT and WILMAPCO to complete the design, complete the engineering to 100% and manage the construction to project completion. They will also assist in coordinating with the project stakeholders and developing the stakeholder MOAs. This project is scheduled for completion in December 2019. The budget for the project is $49,900,000 and is derived from the TIGER IV Planning Grant ($10,000,000), federal formula funds ($10,000,000) and the local matching funds ($29,900,000).

Newark Bicycle Planning
WILMAPCO STAFF PARTICIPANT: Heather Dunigan, Principal Planner
Staff partners with the City of Newark, DelawareDOT, University of Delaware, Newark Bike Project and BikeNewark to promote comprehensive bicycle planning that addresses infrastructure, education, safety and enforcement, encouragement programs, and evaluation. Current initiatives include planning for Delaware Avenue Protected Bicycle Lane, low-stress bicycle boulevard and wayfinding planning, bicycle safety checkpoints, and event planning including bike to work day and First Friday Rides.

Newark-Area Transit Needs Data Collection and Analysis
WILMAPCO STAFF PARTICIPANT: Heather Dunigan, Principal Planner
Project will collect and analyze data and conduct public outreach to assess and improve transit services and coordination in Newark. Working with DTC, City of Newark, Cecil Transit and the University of Delaware, the plan will result in recommendations including improved route design, timing/scheduling changes, and other recommendations to improve transit operations and service in the Newark area.

19.11.08 – Coordination with New Castle County
US 202 20 Year Land Use and Transportation Plan
WILMAPCO STAFF PARTICIPANTS: Dan Blevins, Principal Planner and Dave Gulia, Principal Planner
The objective of the US 202 corridor Master Plan is to follow up on the results of the US 202 Market Assessment performed in 2017. The assessment proposed the development of a corridor master plan to recommend physical improvements and governmental policies regarding transportation and land use. The end result is to provide an environment to redevelop as a high-quality and attractive multi-modal corridor with provisions for future mixed-use land development with walkability, bikeability and place-making.
Participants include WILMAPCO, NCC Land Use, DelawareDOT, DTC and a consultant. NCC contact is Marco Boyce.

Southern New Castle County Master Plan
WILMAPCO STAFF PARTICIPANTS: Dan Blevins, Principal Planner and Dave Gulia, Principal Planner
The objective of the Southern New Castle County Master Plan is to develop a plan for the area south of the C&D Canal, that informs development and preservation decisions, recommended physical improvements and governmental policies regarding transportation and land use for Southern New Castle County, as implemented through the New Castle County Comprehensive Plan. The end result is to provide an environment to allow for growth and development with mixed-use land development with walkability, bikeability and place-making, while preserving natural and agricultural resources and assets.
Participants include WILMAPCO, NCC Land Use, DelawareDOT, DTC and a consultant. NCC contact is Marco Boyce.

New Castle County Bicycle Plan
WILMAPCO STAFF PARTICIPANT: Heather Dunigan, Principal Planner
DelawareDOT, in partnership with WILMAPCO and other stakeholders, completed the Delaware Bicycle Facility Master Plan in 2004. This document has served as WILMAPCO’s bicycle plan for New Castle County. The 2018 update of the Delaware statewide plan was recently completed as a policy plan. WILMAPCO will identify existing conditions and proposed projects from other local, county, regional and state plans. WILMAPCO, New Castle County, municipalities and other stakeholders will develop an accompanying New Castle County Bicycle Plan. We anticipate that the Plan will identify and prioritize infrastructure needed to complete a low-stress bicycle network and associated programs for bicycle education, encouragement, enforcement and evaluation.
Claymont Regional Transportation Center
WILMAPCO STAFF PARTICIPANT: Dave Gula, Principal Planner
WILMAPCO Staff will work DTC and their consultant as they complete NEPA work, develop the TIGER Agreement, complete station design, and coordinated with TOD development for this station improvement project. Staff will work with FTA to develop performance measures for the TIGER Agreement document.

19.11.09 - Coordination with the Town of Elkton
Elkton Pedestrian Plan
WILMAPCO STAFF PARTICIPANT: William Swiatek, Principal Planner, Jacob Thompson, Transportation Planner
The Elkton Pedestrian Plan will identify necessary improvements to the Town’s pedestrian network. Work includes a review of previous work, an inventory of the existing pedestrian network, the identification of needed improvements, and the prioritization of those improvements. The Town requested this Plan, in order to support the transformation of Elkton into a more walkable community.

SCHEDULE: FY 2019

19.11.10 – Coordination with the municipalities and unincorporated communities
WILMAPCO STAFF PARTICIPANT: Heather Dunigan, Principal Planner
WILMAPCO assist municipalities and unincorporated communities on planning activities including assistance with comprehensive development plans, transportation plans, public outreach, data and mapping, and master planning.

City of New Castle Comprehensive Plan Update
WILMAPCO STAFF PARTICIPANT: Heather Dunigan, Principal Planner
To assist the City of New Castle develop an updated Comprehensive Development Plan, WILMAPCO will assist with mapping existing/future conditions, developing transportation recommendations, and community outreach.

SCHEDULE: FY 2019

19.11.11 – Other
ADMINISTRATOR: Tigist Zegeye, Executive Director
Other sub-regional study coordination tasks as identified.

OUTCOME AND FINAL PRODUCT: Recommendations for implementation and RTP, TIP and UPWP amendments, where appropriate.

SCHEDULE: FY 2019

TASK TYPE: Non-recurring

PUBLIC PARTICIPATION: The study process requires extensive public involvement. Although the Steering Committees for various studies and planning efforts represent the public and it is involved in the evaluation and recommended selection of strategies, we cannot underestimate the role of individual members of the public, particularly those most affected by the recommendations. We also conduct legislative briefings for area elected officials. WILMAPCO seeks public involvement by publicizing workshops and meetings. The publicity includes notices in area newspapers, flyers posted at area libraries, and direct mailings to interested groups, civic associations, individuals, and others. The members of Steering Committees have also taken responsibility of informing those individuals they represent of upcoming opportunities for public comment.

BENEFITS: Coordinated transportation and land use plans for our communities, supports WILMAPCO's goals and implements the 2040 RTP. Particularly, these studies and plans will link land use and transportation and seek to improve quality of life, strengthen our existing communities and improve intergovernmental relations between the state and local levels of government.

PARTICIPANTS: Each major WILMAPCO study is directed in partnership by Management Committees of Senior officials from WILMAPCO, DOT(s), County (ies), and affected municipalities. The Management Committee responsibilities include overall direction and management of the work effort. A Technical Committee, made up of staff planners and engineers from the above agencies, provides technical review of all study data and products. The Technical Committee also provides input and carries out technical analysis as requested by the Management.
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Committee. The Steering Committees include civic association representatives, residents, builders and developers, businesses, area elected officials, Transportation Management Association of New Castle County, and other interested groups. The steering committee provides input to the study process at periodic meetings and review materials for public workshops and meetings before such events. Smaller studies may include a smaller participating and management structure.

Other responsible member agencies, as noted above, will determine their own study process and participants.

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MPO 19.12 – TRANSPORTATION IMPROVEMENT PROGRAM (TIP)

OBJECTIVE AND TASK DESCRIPTION: Provides for the amendment of the FY 2019-2022 TIP, development of the FY 2020-2023 TIP, and advanced preparation for FY 2021-2024 TIP. The TIP is the agreed upon list of priority projects for the region, and signifies a consensus of what is expected to be built or carried out with estimated costs and schedules. It is based on available funding and works toward achieving regional goals for healthier air quality. The TIP will be developed according federal requirements of Fixing America’s Surface Transportation Act or “FAST Act” and 49 U.S.C. 5303(j), in cooperation with Maryland and Delaware departments of transportation and public transit providers.

Developing the Transportation Improvement Program
Process and Schedule – Summary

January-March
- Staff meets upon request with local government and community groups to discuss transportation needs.
- Joint public workshop with DelDOT

April-May
- Staff develops technical score based upon adopted prioritization criteria
- TAC proposes project prioritization
- Air Quality Subcommittee reviews project list Council reviews community and committee comments and votes on proposed ranking
- Ranked project listing to submitted DelDOT
- Joint public workshop with DelDOT

August
- TIP & Air Quality Conformity released for public comment
- TIP Public Workshop
- Revise TIP based on public comments
- PAC/TAC recommendation for adoption
- Council adoption of TIP

Amending the TIP – Summary
The TIP is amended each year following the approval of matching funds through the Bond Bill, as well as when needed throughout the year due to project changes. Many amendments necessitate additional public outreach.

July
- TIP & Air Quality Conformity released for public comment July – September

September
- TIP Public Meeting
- Revise TIP based on public comments
- TAC/PAC recommendation for adoption
- Council adoption of TIP as amended

Amendments as needed
- Public comment period extending at least 30 days will be scheduled with amendments as needed.

OUTCOME AND FINAL PRODUCTS: Implementation of projects in the Regional Transportation Plan via the TIP. A TIP that is consistent with the 2040 RTP and reflects the transportation needs of the region.

SCHEDULE: The FY 2020-2023 TIP will be completed in March 2018 for approval by the WILMAPCO Council and forwarded to FHWA, FTA, EPA, DelDOT and MDOT.

TASK TYPE: Recurring

PUBLIC PARTICIPATION: WILMAPCO will hold at least two public meetings at different stages of the TIP development: (1) to present a candidate list of new projects and (2) to present a final draft TIP. WILMAPCO will also advertise a 30-day public notice for the draft TIP and air quality conformity analysis. Special public meetings may be held to address issues or concerns from our committees and/or member agencies.

BENEFIT: A four-year document that provides the program for the implementation of the Regional Transportation Plan.

ADMINISTRATOR: Tigist Zegeye, Executive Director, Heather Dunigan, Principal Planner, Jacob Thompson, Transportation Planner

PARTICIPANTS: Public, WILMAPCO, Member Agencies

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**TOTAL COSTS:**

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OBJECTIVE AND TASK DESCRIPTION: To work with member agencies and the public to develop and coordinate the implementation of adopted transportation and comprehensive development plans that are significant to the region in the attainment of the goals of the 2030 Regional Transportation Plan. Under this task, WILMAPCO staff provides member agencies technical or coordination assistance. The implementing agency will take the lead role in the specific sub-tasks described below.

19.13.01 – City of New Castle
1. City of New Castle Transportation Plan
WILMAPCO STAFF PARTICIPANT: Heather Dunigan, Principal Planner
Staff will work with the City of New Castle and DelDOT to implement the recommendations. Staff will also provide assistance to the City of New Castle Parking Subcommittee as they evaluate parking needs to refine the Plan’s parking recommendations.

2. City of New Castle Comprehensive Plan Update
WILMAPCO STAFF PARTICIPANT: Heather Dunigan, Principal Planner, William Swiatek, Principal Planner
Staff will work with the City of New Castle to implement elements of the Comprehensive Plan update.

19.13.02 – Mobility Friendly Design Standards
WILMAPCO STAFF PARTICIPANT: Heather Dunigan, Principal Planner, Daniel Blevins, Principal Planner
Mobility Friendly Design Standards have been completed in Middletown, Chesapeake City, Rising Sun, Perryville, Port Deposit, Cecilton and North East. Staff will work with these towns, community leaders, and member agencies to implement their mobility friendly design standards.

19.13.03 – City of Newark Planning
WILMAPCO STAFF PARTICIPANT: Heather Dunigan, Principal Planner, Dave Gula, Principal Planner
Staff will continue to work with involved member agencies to implement the short- and long-term recommendations of the Newark plans, including monitoring implementation of the Cleveland Avenue Task Force, Newark Traffic Calming Plan, Newark Transportation Plan, Newark Transit Study, and Newark Bicycle Plan. Staff will also serve on the Newark Traffic Committee.

19.13.04 – Centreville Village Plan
WILMAPCO STAFF PARTICIPANT: Heather Dunigan, Principal Planner
Staff will work with the Centreville Civic Association, DelDOT and New Castle County to assist with implementation of the Centreville Village Plan. Staff will also complete ongoing evaluation of the effectiveness of the Plan, as outlined in the TCSP grant.

19.13.05 – East Coast Greenway
WILMAPCO STAFF PARTICIPANT: Heather Dunigan, Principal Planner
Staff will work with the Nonmotorized Transportation Working Group to coordinate greenway planning efforts between Delaware and Maryland and assist with implementation of the East Coast Greenway route. Staff provides guidance regarding trail designation through our membership on the East Coast Greenway Alliance Greenway Committee.

19.13.06 – New Castle County
1. SR 141 Corridor 20 Year Transportation Plan & TOD Analysis
WILMAPCO STAFF PARTICIPANT: Daniel Blevins, Principal Planner, David Gula, Principal Planner
Staff will work with the County and its planning partners to create a 20 year land use plan based on existing and future land use development within the corridor. The first phase of this project was completed in FY 2017. Staff will be involved in future phases when requested by planning partners.

2. Glasgow Avenue Main Street Study
WILMAPCO STAFF PARTICIPANT: David Gula, Principal Planner, Daniel Blevins, Principal Planner
This project is for a comprehensive study that will improve the appearance and functionality along Glasgow Avenue that will encourage more non-motorized trips and better connectivity. WILMAPCO will work with NCC, DelDOT, and area stakeholders.

3. Red Clay Valley Scenic Byway – Design Standards Overlay District

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WILMAPCO STAFF PARTICIPANT: Heather Dunigan, Principal Planner, Randi Novakoff, Outreach Manager
Staff worked with the County and its planning partners to create a scenic corridor zoning overlay and design standards, which was completed in 2016. Staff will assist New Castle County and the Red Clay Valley Scenic Byway as they work to implement the standards.

4. New Castle County Greenway Plan
WILMAPCO STAFF PARTICIPANT: Heather Dunigan, Principal Planner
WILMAPCO, in partnership with DelDOT, New Castle County, DE State Parks, and local government will coordinate to implement the New Castle County Greenway Plan for pedestrian and bicycle pathways throughout New Castle County. This plan complements the DelDOT Bicycle Plan, which addresses on road connections, and the DelDOT Pedestrian Plan, which is in development. The Plan identified existing and potential multi-use connections, emphasizing a network of side paths and greenways with proposed actions and policies to promote their implementation.

5. North Claymont Area Master Plan
WILMAPCO STAFF PARTICIPANT: Heather Dunigan, Principal Planner, Dave Gula, Principal Planner
The North Claymont Area Master Plan was adopted in 2017 and included an implementation plan detailing additional actions to be undertaken by WILMAPCO and the planning partners. As outlined in the Plan’s implementation section, staff will work with the partners to monitor plan implementation, facilitate planning for the development of a mixed-use, walkable transit hub, promote completion of the East Coast Greenway through the area, assist with development of a TID or other infrastructure cost sharing mechanism, assist with planning transit service changes, incorporate recommendations into the RTP, TIP and other documents, and promote completion of other recommendations as the area develops.

6. Route 9 Corridor Transportation and Land Use Master Plan
WILMAPCO STAFF PARTICIPANT: William Swiatek, Senior Planner, Jacob Thompson, Transportation Planner
In 2017 WILMAPCO developed a Master Plan for the Route 9 Corridor just south of Wilmington. Staff will continue to provide technical assistance to our local civic and agency partners to help realize the implementation of this plan. This includes organizing Route 9 Monitoring Committee meetings, supporting the prioritization of local transportation projects, conducting outreach, and providing general support as needed on the plan’s implementation.

19.13.07 – Delaware City Transportation Plan
WILMAPCO STAFF PARTICIPANT: Heather Dunigan, Principal Planner, William Swiatek, Principal Planner
The Plan identified and made recommendations to address the community’s transportation concerns and recommended enhancements to the transportation system. WILMAPCO will continue to coordinate with DelDOT, Delaware City and DTC to support its implementation.

19.13.08 – Delaware Department of Transportation and Delaware Transit Corporation
1. Churchmans Crossing Implementation
WILMAPCO STAFF PARTICIPANT: Daniel Blevins, Principal Planner, Dave Gula, Principal Planner
The initial Churchmans Crossing Study was a joint effort by DelDOT, New Castle County and WILMAPCO to develop a land use/transportation vision for this important area. The land use and transportation recommendations provide a planning guide for this growth area over the next 25 years, including process and design guidelines. The study and its recommendations were adopted by the WILMAPCO Council into the 2020 Metropolitan Transportation Plan on September 11, 1997 and subsequently into the 2030 RTP. To account for the uncertainty as to when development will actually occur, the study provides performance indicators that DelDOT, New Castle County and WILMAPCO will monitor closely to determine when and which projects should be implemented. For example, if indicators predict an intersection will fall below LOS D, the improvement plan for that area will be triggered. Similar indicators are recommended to determine when various components of the transit, travel demand management, and new roadway connection recommendations should be implemented. The current phase of the Churchmans Crossing effort is referred to as ‘Implementation - Phase 1’. Early action items have been identified and have been, or are in the process of being, implemented. WILMAPCO staff is participating in the implementation of:
   a. Sidewalks/Bicycle Paths/Greenway Improvements
   b. Bus Stop Improvements
   c. Transit Service Enhancements
   d. Integrated Transportation Management System (ITMS)
   e. Intersection Improvements
   f. Roadway Improvements

DelDOT contact: Mark Tudor, NCC contact: Marco Boyce

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2. Route 40 Corridor Improvements
WILMAPCO STAFF PARTICIPANT: Daniel Blevins, Principal Planner, Dave Gula, Principal Planner
The Route 40 Corridor Improvements Project was initiated by DelDOT in partnership with New Castle County and WILMAPCO in September 1998. The Route 40 Corridor 20-Year Transportation Plan was completed on June 19, 2000, and was adopted by the Steering Committee. Subsequently, the WILMAPCO Council had adopted the Route 40 Corridor 20-Year Transportation Plan as part of the Metropolitan Transportation Plan on September 7, 2000. The Plan addresses the conditions resulting from projected growth in housing, employment, and traffic over the next 20 years. The Plan contains projects, separated into three phases, (Phase I 2000-2007, Phase II 2008-2013, and Phase III 2014-2020), which address the projected transportation problems that would result without the Plan. The final step of the project, now underway, is the implementation of the Plan recommendations. As part of this step a Corridor Monitoring Committee was created in order to assure that all projects in the Plan are implemented as conditions dictate – neither prior to the anticipated need, nor subject to unnecessary delay after need is identified. Staff is participating as a member of the Committee and providing assistance to the effort. DelDOT contact: Mark Tudor, NCC contact: Marco Boyce. $48,000 is budgeted to support these efforts.

3. Tyler McConnell Bridge
WILMAPCO STAFF PARTICIPANT: Daniel Blevins, Principal Planner and Dave Gula, Principal Planner
This effort will support staff participation in the Tyler McConnell Bridge working group committee and provide technical and coordinating assistance as needed. DelDOT contact: Mark Tudor

4. Route 301
WILMAPCO STAFF PARTICIPANT: Daniel Blevins, Principal Planner
The initial Greater Route 301 MIS was a joint effort by DelDOT, New Castle County and WILMAPCO to reach a conclusion on a locally preferred alternative package of investment endorsed by New Castle County, municipalities and the State of Delaware through the WILMAPCO Council. WILMAPCO staff is participating in the implementation of these projects including the monitoring of traffic conditions as part of the US 301 Spur Trigger Analysis. NOTE – 301 Spur Trigger Analysis temporarily suspended during construction of US 301 mainline.
DelDOT contact: Mark Tudor, NCC contact: Marco Boyce

5. DTC Business Plan / Long-Range Plan
WILMAPCO STAFF PARTICIPANT: Dave Gula, Principal Planner
This effort will support staff participation in the DTC Business Plan / Long-Range Plan Implementation and provide technical and coordinating assistance as needed. DTC contact: Cathy Smith

6. Claymont Transportation Plan
WILMAPCO STAFF PARTICIPANT: Dave Gula, Principal Planner, Randi Novakoff, Outreach Manager
Staff will work with DelDOT, New Castle County and community groups to develop a transportation plan for the area and provide technical assistance as needed. DelDOT contact: Drew Boyce

7. Amtrak Northeast Corridor Studies
WILMAPCO STAFF PARTICIPANT: Dave Gula, Principal Planner, Daniel Blevins, Principal Planner, Heather Dunigan, Principal Planner
WILMAPCO Staff will work with DelDOT, Norfolk Southern Railroad, Amtrak FRA, and Maryland DOT, to determine the feasibility and cost estimate to develop an infrastructure solution (additional track, switches, etc.) on the Amtrak Northeast Corridor that will allow 24/7 access for freight movements between Perryville, Maryland, and Newark, Delaware. This work will be coordinated with the NEC Future Tier I and Tier II Studies that are being carried forward by the FRA. The Perryville-Newark Link has been identified in the Delaware and WILMAPCO freight plans, as well as by the NS Delmarva Business Unit, as a very important freight rail project for the State and region. The additional track capacity between Perryville and Newark will facilitate the long-term expansion of transit service (MARC) to areas north of Perryville, including possible new service to Delaware. The MARC Growth & Investment Plan cites the need for expanded transit to: 1) provide fast, reliable transportation in key corridors and serve BRAC-related travel markets; 2) reduce the need to expand highways; 3) offer efficient, environmentally sustainable transportation choices to commuters and regional travelers; 4) encourage efficient regional land use and transit-oriented development; and 5) support more efficient freight rail movement.

8. Claymont Regional Transportation Center
WILMAPCO STAFF PARTICIPANT: Dave Gula, Principal Planner
WILMAPCO Staff will work DTC and their consultant as they complete NEPA work, develop the TIGER Agreement, complete station design, and coordinated with TOD development for this station improvement project. Staff will work with FTA to develop performance measures for the TIGER Agreement document.
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19.13.09 – MDOT, Cecil County Office of Planning and Zoning, Parks and Recreation, and Cecil County Department of Aging
1. Cecil County Transit Study
   WILMAPCO STAFF PARTICIPANT: Heather Dunigan, Principal Planner, Dave Gula, Principal Planner
   Staff will assist with and monitor the implementation of the recommendations from the transit study conducted by the Cecil County Department of Aging.

2. Incorporate the Lower Susquehanna Heritage Greenways Management Plan into Cecil County Mobility Friendly Design Standards in Perryville and Port Deposit, Maryland
   WILMAPCO STAFF PARTICIPANT: Heather Dunigan, Principal Planner, Dave Gula, Principal Planner
   Staff will participate in the Mobility and Transit Friendly Design Standards Study and provide technical assistance as needed. Staff will provide assistance as requested to Cecil County and their consultant to support the work begun in FY 2002 with North East, to develop and adopt mobility friendly design standards.

3. Transit Service, Between Harford and Cecil Counties—Filling the Gap
   WILMAPCO STAFF PARTICIPANT: Dave Gula, Principal Planner, Heather Dunigan, Principal Planner
   Staff will work with the Maryland Department of Transportation and Maryland Transit Administration in collaboration with Harford and Cecil counties, BMC, and DTC in seeking short-term means to improve connections between existing transit services in Harford and Cecil Counties; thereby "filling the gap" for transit riders traversing the Harford and Cecil County lines. The objectives of this effort are to examine near-term improvements that: 1) link the existing local transit service offered in Harford and Cecil Counties, 2) serve longer regional transit needs to Baltimore and Wilmington through extension of commuter bus service or better interface with existing commuter bus and rail service, and 3) improve communication regarding availability of local and regional transit services and how such linkages between the services can be made. MTA contact: Kevin Quinn.

4. Cecil County Bicycle Plan
   WILMAPCO STAFF PARTICIPANT: Dave Gula, Principal Planner
   The Cecil County Bicycle Plan was developed in coordination with Cecil County, the Maryland Department of Transportation (MDOT), municipalities, cyclists and other stakeholders to establish recommendations for improved access and comfort of bicycling. The Plan proposed bicycle facilities for both unincorporated and incorporated areas of Cecil County, while integrating the bicycle recommendations for Elkton and Perryville. WILMAPCO staff will coordinate with staff from Cecil County Planning and Zoning and incorporated towns to implement the recommendations.

5. Cecil County Design Guidelines
   WILMAPCO STAFF PARTICIPANT: Heather Dunigan, Principal Planner
   Staff will develop best practices design guidelines that would reconcile good new urbanist, neo-traditional, transit neighborhood design and complete street design elements with good environmental design elements.

6. Cecil County Route 40 Program Development Support
   WILMAPCO STAFF PARTICIPANT: Dan Blevins, Principal Planner
   Staff will develop annual report monitoring transportation and land use changes to the US 40 corridor in Cecil County. This report will establish baseline and future traffic and land use projections and monitor ongoing basis. In addition, the report will assess the conditions which may trigger the need to implement projects that were evaluated and identified in the 2007 Roadway Improvement Strategic Plan for Cecil County.

19.13.10 – Town of Chesapeake City
1. Town of Chesapeake City Comprehensive Plan Update
   WILMAPCO STAFF PARTICIPANT: Heather Dunigan, Principal Planner, William Swiatek, Principal Planner
   Staff will work with the Town of Chesapeake City in implementing their Comprehensive Plan.

2. Town of Chesapeake City Zoning Ordinance
   WILMAPCO STAFF PARTICIPANT: Heather Dunigan, Principal Planner, William Swiatek, Principal Planner
   Staff will work with the Town as they implement the Town of Chesapeake City Zoning Ordinance and Zoning Map so that it is in alignment with the town’s Comprehensive Plan and WILMAPCO’s Long Range Regional Transportation Plan.

3. Town of Chesapeake City Parking Plan
   WILMAPCO STAFF PARTICIPANT: Heather Dunigan, Principal Planner
   Staff will work with the Town of Chesapeake City in implementing their Parking Plan recommendations.

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4. Town of Chesapeake City Subdivision Regulations
WILMAPCO STAFF PARTICIPANT: Heather Dunigan, Principal Planner, William Swiatek, Principal Planner
Staff will work with the Town as they implement the Town of Chesapeake City Subdivision Regulations so that it is in alignment with the town’s Comprehensive Plan and WILMAPCO’s Long Range Regional Transportation Plan.

5. Walking and Biking Plan & Implementation Program
WILMAPCO STAFF PARTICIPANT: Heather Dunigan, Principal Planner, William Swiatek, Principal Planner
WILMAPCO will assist the Town with development of funding applications for the Transportation Alternatives Program or other sources of implementing funds to complete identified improvements from the Walkable Community Workshop and town plans.

19.13.11– Town of Elkton Planning
1. Town of Elkton TOD Feasibility Study
WILMAPCO STAFF PARTICIPANT: Dave Gula, Principal Planner, William Swiatek, Principal Planner
Staff will work with the Town of Elkton in implementing recommendations from the TOD Feasibility Study.

2. Town of Elkton Bicycle Plan
WILMAPCO STAFF PARTICIPANT: Dave Gula, Principal Planner, William Swiatek, Principal Planner
Staff will work with the Town of Elkton in implementing recommendations from the bicycle plan.

3. Town of Elkton Zoning Ordinance and Subdivision Update
WILMAPCO STAFF PARTICIPANT: Dave Gula, Principal Planner, William Swiatek, Principal Planner
Staff will work with the Town as they implement the zoning ordinance and subdivision regulations to be consistent with Elkton’s newly updated Comprehensive Plan and WILMAPCO’s Long Range Regional Transportation Plan (RTP).

19.13.12 – City of Wilmington
1. Wilmington Initiative Implementation
WILMAPCO STAFF PARTICIPANT: Dave Gula, Principal Planner, Tigist Zegeye, Executive Director
The Wilmington Land Use and Development Capacity Assessment and The Downtown Circulation Study were both adopted by the WILMAPCO Council on September 11, 1997. The Downtown Circulation Study is updated. Results from these studies call for major improvements in the City of Wilmington encompassing several design project development efforts, such as:
- Market Street Retail Corridor Improvement
- Delaware Avenue/Washington Street Gateway Improvements
- King and Orange Streets Transit Corridor Improvements
- Transportation Center Phase III Transit Hub (Porter Site)
- Downtown 4th Street Improvements Project
- Wilmington Signalization Project
- Northeast Boulevard Streetscape Improvements
- Two-Way King Street/Fletcher Brown Park Study
Staff is working with the City of Wilmington, DeIDOT, and DTC to design and implement the above projects. City of Wilmington contact: Herb Inden, DeIDOT contacts: Drew Boyce and Mark Tudor, DTC contact: Cathy Smith

2. Southbridge Circulation Study
WILMAPCO STAFF PARTICIPANT: William Swiatek, Principal Planner, Randi Novakoff, Outreach Manager
WILMAPCO will continue to work with the Southbridge community on the implementation of the Southbridge Circulation Study. This work includes an ongoing Safe Routes to School Program at Elbert-Palmer Elementary School, the support of a Transportation Alternatives Program effort along Head Street and New Castle Avenue, efforts to reduce diesel emissions in South Wilmington, and leadership within the South Wilmington Planning Network. Community contact: Marie Reed; City of Wilmington contact: Leah Kacanda; DeIDOT contacts: Sarah Coakley and Jeff Niezgoda

3. Downtown Wilmington Circulation Study
WILMAPCO STAFF: Dave Gula, Principal Planner
Staff will be working with the City of Wilmington, DeIDOT, and DTC to design and implement recommendations from the circulation study. City of Wilmington contact: David Blankenship, DeIDOT contact: Ray Petrucci, DTC contact: Cathy Smith

4. City of Wilmington updates to Subdivision Regulations
WILMAPCO STAFF PARTICIPANT: Tigist Zegeye, Executive Director, William Swiatek, Principal Planner

5/3/2018
Staff will work with the City as they implement the subdivision regulations to be consistent with their Comprehensive Plans and WILMAPCO’s Long Range Regional Transportation Plan (RTP).

5. Delaware Avenue/11th/12th Streets Curve Study
WILMAPCO STAFF PARTICIPANT: Tigist Zegeye, Executive Director, Dave Gula, Principal Planner
The Downtown Circulation Study completed by WILMAPCO in 2010, identified the Delaware Avenue/11th/12th Streets as an area for further study. The Delaware Avenue/11th/12th Streets Curve Study will develop recommendations to improve road geometry of this area and include streetscape, pedestrian, and bicycle accommodations along the corridor. The Delaware Avenue/11th/12th Street Curve Study involves completing the roadway-geometry analysis along the curved portion of Delaware Avenue (SR52) within the central business district to identify improvements and upgrades that will address existing conditions. This analysis will identify recommendations for reconstructing this corridor. WILMAPCO Staff will work with the Wilmington Departments of Planning and Public Works, and the Wilmington Initiatives Partnership (DelDOT, DTC, WILMAPCO, and the City of Wilmington), and affected community representatives.

7. Wilmington Bicycle Plan
WILMAPCO STAFF PARTICIPANT: Dave Gula, Principal Planner, Jacob Thompson, Transportation Planner
WILMAPCO staff will coordinate with staff from the City of Wilmington’s Mayor’s Office Planning & Urban Design and Public Works Department on the City’s Advisory Committee that will work to implement the recommendations of the Bike Plan.

19.13.13 – Town of Perryville
1. Town of Perryville Greenway Plan
WILMAPCO STAFF PARTICIPANT: Heather Dunigan, Principal Planner, Randi Novakoff, Outreach Manager
WILMAPCO and the Town of Perryville have developed a master plan for pedestrian and bicycle facilities and policies that were completed in FY 2012. Staff will work with the town and the Perryville Greenway Committee as they implement the recommendations.

2. Town of Perryville Transit Oriented Development (TOD)
WILMAPCO STAFF PARTICIPANT: Heather Dunigan, Principal Planner, Dave Gula, Principal Planner
The Town of Perryville TOD study examined opportunities to enhance the existing MARC commuter service and surrounding land uses and was completed in FY 2012. Staff will work with the Town as they implement the land use and transportation recommendations.

19.13.14 – Town of North East
1. Transportation and Land Use Maps Update
WILMAPCO STAFF PARTICIPANT: Heather Dunigan, Principal Planner, William Swiatek, Principal Planner
The Town of North East completed revisions to the Transportation and Land Use Maps. Staff will work with the town as they implement roads, trails, bicycle paths, sidewalks and identify the course of planning for North East.

2. Town of North East Transit Oriented Development
WILMAPCO STAFF PARTICIPANT: Heather Dunigan, Principal Planner, Bill Swiatek, Principal Planner
WILMAPCO and the Town of North East completed a Transit Oriented Development (TOD) Study Plan to identify opportunities and land areas within North East for future transit supportive development and transportation around existing and future transit. The Plan identified a potential location for a future train station and transit hub, and included recommendations for land use master planning, zoning and urban design to support new development that will be sensitive to the existing character and desired development patterns, and included implementation strategies, to provide a rail link to the Town of North East by examining existing and future demand on the land areas. They will also develop a transit oriented plan for rail service, which would accommodate existing and future needs of the Town. The Study will include recommendations and choices of locations where a rail station is feasible, a plan to include suitable land uses associated with rail use, and identify the impacts to the town in relationship to parking and street improvements. Participants include an Advisory Committee that included North East Planning Commission, The North East Mayor and Commissioner’s Town Board, State Highway Administration, Chesapeake Bay Critical Area Commission, Maryland Department of Planning, Cecil County, North East Rail Service Committee (to be established), Homeowners Associations, and Interested citizens.

3. Town of North East Subdivision Regulations and Road Code Revisions
WILMAPCO STAFF PARTICIPANT: Heather Dunigan, Principal Planner, William Swiatek, Principal Planner
The Town of North East will complete revisions to Town of North East Subdivision Regulations and Road Code so that it is in alignment with the town’s Comprehensive Plan and WILMAPCO’s Long Range Regional Transportation Plan.

5/3/2018
19.13.15 - Coordination with the Town of Port Deposit
Transit Feasibility Study
WILMAPCO STAFF PARTICIPANT: Heather Dunigan, Principal Planner, William Swiatek, Principal Planner
The Port Deposit Transit Feasibility Study was completed in FY 2013 and assessed potential routes, ridership and cost for fixed route public transit as well as alternative measures to improve mobility within the town and promote access to areas outside the town. Staff will work with Port Deposit and Cecil County to promote implementation of improvements and services.

19.13.16 - Coordination with the Village of Marshallton
Village of Marshallton Circulation Study
ADMINISTRATOR: William Swiatek, Principal Planner
In coordination with the Village of Marshallton, DelDOT and New Castle County the Marshallton Circulation Study was completed in 2014. The study made recommendations to address heavy vehicle volumes and speeding traffic on Old Capitol Trail, along with improving the village’s multimodal transportation network. Staff will support the implementation of these recommendations as needed.

19.13.17 - Coordination with the Village of Ardentown
Ardentown Paths Plan
WILMAPCO STAFF PARTICIPANT: William Swiatek, Principal Planner, Jacob Thompson, Transportation Planner
The Ardentown Paths Plan identified necessary improvements to the historic network of pedestrian paths in Ardentown to preserve its natural and cultural history and to support making the village a more walkable and bikable community. Staff will support the Ardentown Planning Committee, DeiDOT, New Castle County, DNREC and others to realize the implementation of this plan.

SCHEDULE: FY 2019

19.13.17 – Other
ADMINISTRATOR: Tigist Zegeye, Executive Director, Heather Dunigan, Principal Planner
Other sub-regional study implementation tasks as identified.

OUTCOME AND FINAL PRODUCTS: Implemented plans and projects that will help to achieve the goals of WILMAPCO’s 2040 RTP

SCHEDULE: FY 2019

TASK TYPE: Recurring

PUBLIC PARTICIPATION: Member agencies are responsible for implementing public participation strategies for their projects. WILMAPCO will assist when possible by placing notices in our newsletter, e-news and other mailings.

BENEFIT: Assurance that plans and projects are implemented in such a manner as to conform to the goals and strategies of WILMAPCO’s 2040 RTP.

PARTICIPANTS: WILMAPCO Staff, Member Agencies, and the Public
### TOTAL COSTS:

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<th>Resource Allocation</th>
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V PRIOR YEARS' WORK TASKS CARRIED OVER

This table shows the status of FY 2018 UPWP work tasks which were not completed by June 30, 2018 and have been amended into the FY 2019 UPWP.

5/3/2018
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<th>TASK #</th>
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5/3/2018

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